

District of North Saanich

STAFF REPORT

To: Rob Buchan

Chief Administrative Officer

Date: April 12, 2016

From: Coralie Breen

Planner

File: 6440-20; 6430

Re: CRD Informal Referral Regional Growth Strategy Staff Report 2

RECOMMENDATION(S):

THAT Council accept the information included in this staff report (April 12, 2016) as information only.

STRATEGIC PLAN IMPLICATIONS:

This matter relates to the following Council strategic priorities:

Protect and Enhance Rural, Agricultural, Heritage, Marine and Environmental Resources

The District seeks to ensure its core foundational value is consistently considered with the Regional Growth Strategy's six priority areas and nine objectives through the Capital Regional District's (CRD) informal referral process. The CRD priority areas and objectives are:

1. Managing and Balancing Growth

- 1.1 Keep Urban Settlement Compact
- 1.2 Protect the Integrity of Rural Communities
- 2. Environment and Resources
- 2.1 Protect Regional Green and Blue Space
- 2.2 Manage Natural Resources and the Environment Sustainably
- 3. Housing and Community
- 3.1 Build Complete Communities
- 3.2 Improve Housing Affordability
- 4. Transportation
- 4.1 Increase Transportation Choice
- 5. Economic Development
- 5.1 Strengthen the Regional Economy
- 6. Reduce Greenhouse Gas Emissions
- 6.1 Significantly Reduce Community-Based Greenhouse Gas Emissions (new)

INTRODUCTION/BACKGROUND:

The Capital Regional District (CRD) has asked municipal Councils and the Juan de Fuca Land Use Committee to consider the draft 2016 Regional Growth Strategy (RGS) in relation to their Official Community Plans (OCP) and to comment on matters that may affect acceptance of the RGS and to update the community profiles in Appendix A of the 2003 RGS. The Board has also directed CRD staff to consider integrating a regional food systems section in the draft document.

The CRD seeks review comments from local governments by May 18, 2015.

The District of North Saanich Council referred the RGS to the Community Stewardship Commission and the Community Planning Commission for comments. The Commissions met for the first of two scheduled meetings on March 23, 2016 and subsequently drafted a list of questions for the CRD which were informally submitted to CRD planning staff to consider in advance of the CRD presentation to Council on April 18, 2016. The CRD presentation will consider the District's commission questions which generally focus on clarity on growth projections and carrying capacity. The response from the CRD is attached to this staff report (April 12, 2016).

The purpose of this staff report is to:

a) provide Council with the CRD response to the District of North Saanich's Commission referral questions to the CRD.

CONSULTATIONS:

Commissions – March 23 (completed) and April 27th CRD presentation to Council – April 18th.

INTERDEPARTMENTAL INVOLVEMENT/IMPLICATIONS:

The report was circulated to the District Directors for review.

SUMMARY:

This attached CRD response is provided to Council in advance of the CRD RGS presentation on April 18, 2016 for information purposes only.

Respectfully submitted,
Dali Dran
Coralie Breen
Planner
Concurrence:
ThuBo
Anne Berry, Director of Planning and Community
Services
Patrick O'Reilly, Director of Infrastructure Services
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Theresa Flynn, Director of Financial Services
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Ourt Kingsley, Director of Corporate Services
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Gary Wilton, Director of Emergency Services

Appendix A: CRD Response to the District of North Saanich Advisory Committees' Comments on the Draft 2016 Regional Growth Strategy

Appendix B: RGS v. 5 with tracked changes (March, 2016)

Concurrence,

Rob Buchan

Chief Administrative Officer



Response to the District of North Saanich Advisory Committees' Comments on the Draft 2016 Regional Growth Strategy

On May 27, 2015 the Board directed that the document be approached as a Regional Growth Strategy rather than a Regional Sustainability Strategy. On October 23, 2015 the Board directed that staff:

- remove water servicing as a growth management tool
- update the 2003 Regional Growth Strategy (RGS) to be consistent with any legislative changes
- report on options for report on options for incorporating elements of the draft RSS into subsidiary documents that could address RSS policy areas
- provide any remaining RSS information not captured in the updated RGS for the Board to review for possible inclusion in the updated RGS

On March 9, 2016, the Board resolved to invite municipal Councils to review and provide comments on the draft 2016 RGS document as part of an informal municipal referral.

As part of the informal municipal referral, District of North Saanich staff sought comments on the draft 2016 RGS from District of North Saanich Advisory Committees. Staff relayed the comments for CRD response, provided in the table below.

DNS A	Advisory Committees' Comments on the Draft 2016 RGS	CRD Response			
1	How are the population numbers calculated? What are the factors that determine the growth rates by individual municipalities?	Urban Futures, a consultancy specializing in demographic forecasting, prepared the population, dwelling unit and employment projections.			
		The projections are based on Urban Futures' analysis of the provincial population forecasts in conjunction with Statistics Canada census data, previous growth trends from municipal building permit data and current municipal land use designations in the OCP.			
2	What is the scope of multi modal transportation changes mentioned in the draft and how will these changes affect individual municipalities?	The scope of changes will be determined by funding/implementation decisions of those who are responsible for the various infrastructure investments outlined in the 2014 Regional Transportation Plan which was approved by the CRD Board following review by all municipal Councils in the region. In the absence of a regional transportation service, the CRD would not have a role.			



DNS A	Advisory Committees' Comments on the Draft 2016 RGS	CRD Response
3	There is support for the concept of a managed food and farmland support as discussed in the CR-FAIR findings report (<i>sic</i>). Can the information in the report be incorporated into the RGS? Would the CRD be able and willing to create a Farmlands (or Foodlands) Trust for the region, as mentioned in the CR-FAIR findings report of August 2015 or exploring farm and foodlands access in the CRD?	The CRD is currently developing a Food and Agriculture Strategy. Creation of a land trust is among the actions the draft Strategy recommends for consideration. It is anticipated that the Strategy draft will be presented to the Planning, Transportation and Protective Services Committee in spring 2016. The CRD Board has directed staff to prepare a food and agriculture section for the draft RGS. This section will be developed concurrent to the informal referral period and will be presented for consideration at the Committee of the Whole, likely in June 2016.
4	No changes suggested to the description of the North Saanich municipality.	Noted.
5	How much latitude does an individual municipality have to interpret the policies stated in the RGS?	The RGS approach is to identify high-level objectives and policies to which the CRD and municipalities align. The CRD and municipalities have the flexibility to choose different tools to implement policy and achieve objectives. Whereas the draft Regional Sustainability Strategy identified more specific actions, Board direction through 2015 was to return to the high-level RGS approach. Municipalities would express how they intend to align with the RGS through preparation of a Regional Context Statement which would be included in the municipal OCP.
6	Where are the potential growth areas in North Saanich and what type of development is planned?	Information about potential growth areas and planned development in North Saanich would be in the North Saanich Official Community Plan. The draft RGS does not specify a "major centre" for North Saanich. RGS land use policy designations identified for North Saanich, as shown on RGS Map 3: Growth Management Concept Plan are: Rural / Rural Residential Renewable Resource Lands Capital Green Lands Regional Urban Containment and Servicing Policy Area
7	What is the definition of "affordable housing"? Also, what is the definition of "appropriate housing"?	The Regional Housing Affordability Strategy defines affordable housing as follows: Affordable housing is defined by the Canadian Mortgage and Housing Corporation as housing which does not exceed 30% of a household's gross income. This measure applies to households of low to moderate income, usually those with incomes at 80% or below the median household incomes for the region. Appropriate housing is not a term used in the RGS.



DNS	Advisory Committees' Comments on the Draft 2016 RGS	CRD Response			
8	Once North Saanich has signed off on the document and agreed to the specific Urban Containment Boundary can it be changed?	Yes, the Rural Urban Containment and Servicing Policy Area in the RGS can be changed through an RGS amendment. An RGS amendment requires that the change be accepted by all 13 municipalities.			
9	What is the process to have the Urban Containment Boundary changed? Does the new RGS change the process from what we have today?	Changing an Urban Containment Boundary, if it were to result in a change to the Regional Urban Containment and Servicing Policy Area, would require an RGS amendment. The proposed process for an RGS amendment has not been changed from what is in place today in the 2003 RGS.			
		The 2003 RGS does not identify any land in North Saanich as within the Regional Urban Containment and Servicing Policy Area.			
10	What incentives are in place to ensure that an Urban Containment Boundary isn't changed?	The RGS amendment process requires sign-off by all 13 municipalities. Since the adoption of the RGS in 2003, there has only been one amendment (District of Highlands).			
11	How reliable are we able to predict and control the behaviours of our citizens relative to living within the boundaries of complete communities?	As mentioned in #5 above, municipalities have the flexibility to identify the most appropriate tools to implement the complete communities objective. The Urban Development Criteria in the RGS identify that complete communities would tend to be located in Major Centres, of which there are none identified for North Saanich in the RGS.			
12	What percentage of the people in "complete communities" us their 'wallking / biking distance services, and what percentage of them choose to drive to another "complete community", for various reasons of their own?	At present, there is no CRD-specific data on behavior patterns associated with complete communities. Past monitoring indicators have focused on the rate and distribution of physical infrastructure associated with complete communities and population / employment ratios.			
		Consideration of behavior patterns associated with complete communities could be considered as part of the development of a monitoring framework and would be dependent on data availability, data quality and budget.			
13	Please explain how the CRD will "not take responsibility" yet still intends to "provide for affordable housing"?	The RGS identifies that the responsibility for affordable housing (e.g., policy, funding, construction, operation, maintenance) is shared by many stakeholders, including the CRD as well as local and senior levels of government, industry and the not-for-profit sector. The CRD provides some affordable housing through the Capital Regional Housing Corporation, however is not the sole provider of affordable housing in the region.			
14	Has Vancouver Island already reached the carrying capacity of its present population base, and therefore should we propose the CRD adopt policies to limit any further population growth to not only ensure sustainability but to preserve our quality of life? To assist in this, does the CRD need to find methods that link our available resources to any projected population growth in the future?	RGS policy directs the majority (95%) of anticipated regional growth to areas within the Regional Urban Containment and Servicing Policy Area. Should a different direction be desired, North Saanich Council may suggest new policy related to this item for Board consideration as part of the informal referral period.			



DNS A	Advisory Committees' Comments on the Draft 2016 RGS	CRD Response
15	Has there been affirmation by the public that growth of almost 100,000 people between 2011 and 2038 is desirable? Has there been affirmation by the public that any population growth is desirable?	The population projections were available for public review as part of the public consultation on the Regional Sustainability Strategy held between October 2014 and March 2015. The population projections were not identified as an issue of concern through this process.
16	Given an island ecosystem with limited and constrained arable land, how is it that a 27% growth in population is considered "modest"?	The usage of "modest" is in relation to growth projections in other parts of the province and country which experience greater rates of growth. The projected growth accounts for approximately 1.5% a year over the 20-year planning horizon.
17	How can "subdivision and development proposed for rural communities enhance rural character"?	"Enhanced" is policy language from the adopted 2003 RGS. This language was not changed as it is out of scope of the direction provided by the CRD Board on October 23, 2016. North Saanich Council could suggest new policy language for Board consideration as part of the informal referral period.
18	How is it " possible to accommodate (almost 100,000 more people) without significant changes to regional water, sewer and solid waste services"?	Although growth may require additional servicing capacity, CRD water, sewer and solid waste services are anticipated to be able to accommodate this rate of growth
19	Sustainable development is "development that is conducted without depletion of natural resources" or "development that meets the needs of the present without compromising the ability of future generations to meet their own needs." • How sustainable is present development in the CRD? In other words, if the CRD were cut off from the rest of Vancouver Island could it sustain itself on its land base? • If Vancouver Island residents were unable to provision	The RGS sets out objectives and policies to provide for sustainable growth management in a regional context. There are many factors related to sustainability that are outside the jurisdiction of local and regional governments. It is not the stated intent of the RGS to achieve self-sufficiency for the region, but rather to manage those decisions within regional and local government authority as sustainably as possible to preserve ecosystem health and improve quality of life.
	themselves from elsewhere, would they be sustainable on the Island?	
20	Should the CRD grow in population or in quality of life of the population base now present?	The growth management context set out in the RGS is to balance anticipated population growth with improvements to quality of life. One such example is the creation of the regional green / blue space system to provide park lands for recreation and environmental conservation.
21	Where does the CRD come up with the 0.53 minimum jobs/population ratio for the Saanich Peninsula? This is a good concept but how will this be enacted in reality?	The jobs/population ratio is calculated by dividing the employment forecast by the population forecast for each of the sub-regions. As of 2011, the Saanich Peninsula achieved the 0.53 minimum target.
22	With respect to Economic Development Policies, does not reasonable "Taxation" and the constraint of taxation on the different industrial and commercial businesses not play a significant role in attracting high-value and clean industry?	Taxation tools, as they relate to industrial and commercial land use, are a municipal consideration outside the scope of the RGS. These types of tools can be used by municipalities to achieve the RGS objectives and implement RGS policy.
23	The reduction of greenhouse gas emissions has been studied extensively by many organizations and levels of government; I am surprised on the brevity of the writeup in the RGS.	The CRD Climate Action Service provides programs related to greenhouse gas emissions reductions in partnership with local municipalities. Previous programs have focused on education and outreach as well as incentives related to improving home energy efficiency and oil to heat pump conversions.



DNS Advisory Committees' Comments on the Draft 2016 RGS	CRD Response
Could not the CRD help invest in green technology such as electric charging stations for vehicles (if they don't already), provide info to taxpayers or municipalities on ways to go green with respect to consumption of energy, i.e., photo voltaic cells (solar panels), and various other ways to reduce our carbon footprint, etc.?	A Climate Action Strategy is currently under development to identify actions, such as the ones described, within the current CRD service mandate to further reduce greenhouse gas emissions.

Regional Growth Strategy

Capital Regional District

DRAFT (v.1.<u>5</u>3)

January March 2016





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The Regional Growth Strategy for the Capital Regional District

The Regional Growth Strategy was adopted by the Board of the Capital Regional District on August 13, 2003.

The Regional Growth Strategy is an agreement, developed and approved by the Capital Regional District and its member municipalities, in accordance with the Provincial legislation contained under Part 25 of the Local Government Act. The participating municipalities and electoral areas include the:

- 1. District of Central Saanich
- City of Colwood
- Township of Esquimalt
- 4. District of Highlands
- 5. Juan de Fuca E.A.
- 6. District of Langford
- 7. District of Metchosin

- 8. District of North Saanich
- District of Oak Bay
- 10. District of Saanich
- 11. Town of Sidney
- 12. District of Sooke
- 13. City of Victoria
- 14. Town of View Royal

CAPITAL REGIONAL DISTRICT BYLAW NO.2952 A BYLAW TO ADOPT A REGIONAL GROWTH STRATEGY FOR THE CAPITAL REGIONAL DISTRICT

WHEREAS Part 25 of the Local Government Act provides for a regional district to undertake the development, adoption, implementation, monitoring and review of a regional growth strategy;

AND WHEREAS the Regional Board of the Capital Regional District is desirous of developing and adopting a regional growth strategy;

AND WHEREAS the Regional Board of the Capital Regional District on February 28, 1996 initiated by resolution, pursuant to part 25, Section 854 of the Local Government Act, a Regional Growth Strategy;

NOW THEREFORE the Regional Board of the Capital Regional District, in open meeting enacts as follows:

- I . Schedule "A" attached to and forming part of this Bylaw is hereby designated as the "Regional Growth Strategy for the Capital Regional District."
- 2. This Bylaw may be cited as the "Capital Regional District Regional Growth Strategy Bylaw No.I, 2002."

READ THE FIRST TIME this	27th	day of	February,	2002
READ THE SECOND TIME this	27th	day of	February,	2002
APPLICATION SUBJECTED TO PUBLIC HI	EARI NG	PURSUA	NT TO PART 25,	SECTION 855 (4) of
the LOCAL GOVERNMENT ACT this	3rd	day of	April, 2002	
READ THE THIRD TIME this	-I3th	day of	August, 2003	
ADOPTED this	-I3th	day of	August, 2003	
Chair	Secret	arv		

CAPITAL REGIONAL DISTRICT BYLAW NO.3443 A BYLAW TO AMEND THE REGIONAL GROWTH STRATEGY FOR THE CAPITAL

REGIONAL DISTRICT

WHEREAS Part 25 of the Local Government Act provides for a regional district to undertake the development, adoption, implementation, monitoring and review of a regional growth strategy;

AND WHEREAS the Regional Board of the Capital Regional District seeks to amend its regional growth strategy to include the expansion of the Regional Urban Containment and Servicing Policy Area (RUCSPA) within the District of Highlands;

AND WHEREAS the Regional Board of the Capital Regional District on December 6, 2006 initiated by resolution, pursuant to Part 25, Section 854 of the *Local Government Act*, the process to amend the Regional Growth Strategy;

NOW THEREFORE the Regional Board of the Capital Regional District, in open meeting enacts as follows:

- 1. Bylaw No. 2952, Capital Regional District Regional Growth Strategy Bylaw No.1, 2002 is amended as follows:
 - a) Map 3 in Schedule "A" attached to and forming part of Bylaw 2952, is deleted in its entirety and replaced with the attached Map 3 forming part of Bylaw 3443.
- 2. This Bylaw may be cited as the "Capital Regional District Regional Growth Strategy Bylaw No.1, 2002, Amendment Bylaw No. 1, 2007."

READ THE FIRST TIME this	11th	day of	July, 200	7
READ THE SECOND TIME this		day of	July, 200	7
PUBLIC HEARING HELD, PURSUANT TO PART 25,				
SECTION 855 (4) of the LOCAL GOVERNMENT ACT this	3rd	day of	September,	2007
READ THE THIRD TIME this	11th	day of	July, 200	9
ADOPTED this	11th	day of	July, 200	9
Chair	Secret	arv		

The Capital Regional District Regional Growth Strategy (Schedule "A" to Bylaw No. 2952)

AUGUST 2003

Prepared by

Regional Planning Services

Capital Regional District

Contents

VIS	ion		1
Со	ntext.		3
Ob	jective	es	10
1.	Mar	naging and Balancing Growth	10
:	1.1	Keep Urban Settlement Compact	
:	1.2	Protect the Integrity of Rural Communities	17
2. ا	Enviro	nment and Resources	19
:	2.1	Protect Regional Green and Blue Space	19
:	2.2	Manage Natural Resources and the Environment Sustainably	20
3. ا	Housir	ng and Community	23
:	3.1	Build Complete Communities	23
:	3.2	Improve Housing Affordability	24
4.	Transp	portation	26
	4.1	Increase Transportation Choice	26
5. ا	Econo	mic Development	30
į	5.1	Strengthen the Regional Economy	30
6.	Red	luce Greenhouse Gas Emissions	33
(6.1	Significantly Reduce Community-Based Greenhouse Gas Emissions	33
lm	pleme	entation Measures	35
ΑF	PEN	IDIXA - The Framework For Our Future Guiding Principles	48
ΑF	PEN	IDIXB - The Regional Green/Blue Spaces Vision	51
ΑF	PEN	I D I X C - Glossary	53
Ma	aps		
Ma	ap 1: R	Regional Growth Strategy Area	4
Ma	ap 2: G	Georgia Strait/ Puget Sound Basin	7
Ma	ap 3: G	Growth Management Concept Plan	14
Ma	ap 4: R	Regional Green/Blue Spaces	15

Tables

Table 1.	Population, Dwelling and Employment Unit Forecast	5
Table 2:	Targets by Priority Area and Objective	41



Purpose of the Regional Growth Strategy Vision

In 1998 the Capital Regional District Board adopted the Framework For Our Future Agreement, that set out a regional vision derived from the goals of local Official Community Plans and the Regional Green Blue Spaces Strategy.

The Framework Agreement's vision and guiding principles together express a desire for aln 2038, Capital Regional District residents enjoy a healthy and rewarding quality of life within a region that is economically vital, where communities are livable and, where the environment and natural resources are stewarded with care, and where residents enjoy a healthy and rewarding quality of life.

Fundamental to these aspirations this vision is a commitment to work toward regional sustainability. Simply defined, this sustainability means that actions taken to meet needs today do not compromise the ability of future generations to meet their needs, ensure the ongoing health of the natural processes that sustain life, and support the social and economic arrangements that create prosperity and well—being.

The purpose of the Regional Growth Strategy is to help realize this vision, through the commitment of the Capital Regional District, the Juan de Fuca Electoral Area and its memberlocal municipalities to a twenty—five year plan of action, to guide regional growth and change toward common goals.

Key elements of this vision to enhance social well-being and regional quality of life are that: **Goals:**

- The majority of future population is housed in existing urban areas;
- Rural areas experience limited population increases and maintain a strong agricultural and resource base;
- A belt of protected green space runs sea to sea from Saanich Inlet south to Juan de Fuca Strait, defining the western edge of Metropolitan Victoria;
- An integrated parks, green space, greenways and trail system protects important natural areas and links town to country;
- Downtown-Victoria remains the <u>primary</u> regional employment, business and cultural centre <u>but-and</u> is complemented by major

⁴-See the appendices for the text of the Framework For Our Future Vision and Guiding Principles, and the Regional Green/Blue Spaces Vision.

employment and population centres in Langford, and Colwood, Saanich and Sidney;

- The proportion of trips taken in single occupant automobiles is reduced, trips by public transit are increased, and there is a region—wide foot path and cycle network;
- Established employment centres are enhanced;
- A wide range of housing types and tenures meet the needs of regional residents; and,
- Communities are socially and physically complete with new development that enhances the identity and walkable human scale of neighbourhoods.

Context

A regional growth strategy is <u>a frameworkan agreement</u>, developed and approved by the member municipalities and the regional district in partnership, on <u>for identifying</u> social, economic and environmental <u>goals objectivesand</u> priority actions. Its purpose, under Part <u>25-13</u> of the *Local Government Act*, is to "... promote human settlement that is socially, economically, and environmentally healthy and that makes efficient use of public facilities and services, land and other resources." A regional growth strategy expresses how communities <u>have agreed towill</u> work together to enhance regional quality of life and social well-being. <u>As of 2008, regional growth strategies must also include</u> policies, actions and targets for the reduction of greenhouse gas emissions.

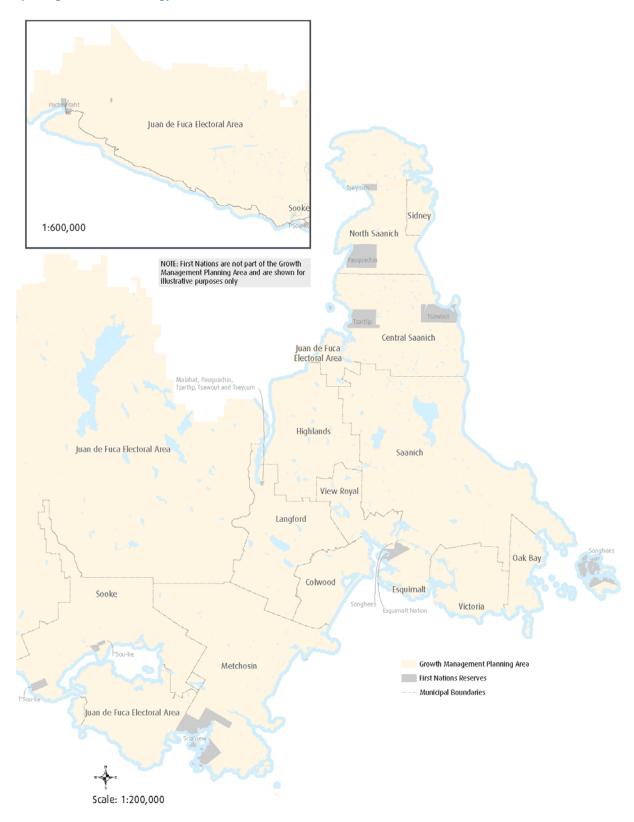
The Capital Regional District adopted a Regional Growth Strategy bylaw in 2003. In 2008, the Capital Regional District Board in partnership with local municipalities initiated the required five year review of the Regional Growth Strategy (2003). The 2016 update to the Regional Growth Strategy is the result of six years offollows considerable public and intergovernmental discussion and consultation, undertaken through the Foundations For Our Future process, initiated by the CRD Board in 1996 in partnership with its member municipalities. At the present time, the Capital Region's nine-ten First Nations are not partners in the regional growth strategy, nor does it apply to the Salt Spring Island and the Southern Gulf Islands Electoral Areas, which fall under the planning jurisdiction of the Islands Trust (see Map 1).

Citizens, local governments, First Nations, school district boards, stakeholders, and provincial and federal agencies Elected representatives from throughout the region-have been involved in the Strategy's development_update through a regional sustainability planning process. This process determined that many of the policies of the Regional Growth Strategy (2003) are achieving desired objectives, notably, increasing compact and complete communities, acquiring green space, and substantially completing the regional trail network. Further, key complementary planning documents identified as actions to implement the Regional Growth Strategy (2003) are complete, including:

- 2007 Regional Housing Affordability Strategy; and
- Regional Transportation Strategy (completed as the 2014 Regional Transportation Plan and the 2011 Pedestrian and Cycling Master Plan).

Input and feedback have affirmed the desire for a strong growth management framework rooted in the Regional Growth Strategy (2003) objectives. Updates integrate recommendations from completed planning documents and address the requirements for policies, actions and targets for greenhouse gas reductions.

Map 1: Regional Growth Strategy Area



of political summits and council review, where agreement was sought at key decision points along the way. These included: the initial identification, at Capital Summit 1 in 1997, of a regional vision and priority issues; the development and adoption of the Framework Agreement, in 1998; the identification of the growth strategy alternatives in 1999; the final selection of a preferred growth strategy direction at Capital Summit 2, in 2000; and, the pre—bylaw review of A Proposed Regional Growth Strategy for BC's Capital Region, in 2001. The parallel Capital Ideas/Capital Choices process informed elected decision—makers with the perspectives of citizens at every stage.

Early in the process it was recognized that the Capital Region lies at the heart of one of North America's most dynamic regions. The Capital Region is located at the southern-most end of Vancouver Island, in the Cascadia/Salish Sea bio-region The Georgia Strait/Puget Sound Basin (see Map 2). The bio-region runs north-south along a coastal corridor stretching from Campbell River south to Olympia, Washington and east to Hope. is expected to increase in population from approximately 6 million people in 1996 to more than 9 million by 2026. Vancouver Island's population is forecast to increase from just over 700,000 to about 1 million in the same period The Capital Region's present settlement pattern is characterized by a diverse mix of urban and rural communities, with a concentration of population in the Core Area located along key transportation corridors. The West Shore and Saanich Peninsula feature smaller urban centres, with forestry lands to the west throughout the Juan de Fuca electoral area. Agricultural lands are concentrated on the Saanich Peninsula, with some slightly more dispersed lands on the West Shore.

In this context, modest population growth is forecast for the Capital Region. Table 1 highlights existing and forecasted population, dwelling units and employment.

Table 1. Population, Dwelling and Employment Unit Forecast

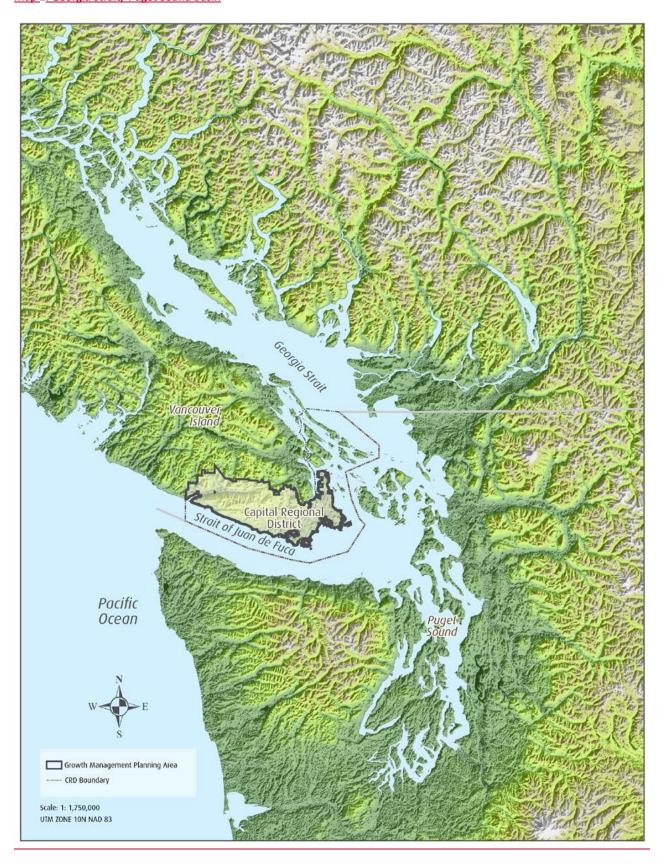
			2011			Population Share			
	Pop	ulation	Dwellings	Employment	Population	Dwellings	Employment	2011	2038
CoreEsquimaltOak BaySaanichVictoriaView Royal	238	,900	111,400	141,900	276,700	137,400	164,900	68.9%	62.6%
Saanich PeninsulaCentral SaanichNorth SaanichSidney	38,4	<u>100</u>	16,100	20,300	47,300	20,900	24,900	<u>11.1%</u>	10.7%

 West Shore Colwood Highlands Juan de Fuca Electoral Area Langford Metchosin Sooke 	<u>69,6</u>	<u>i00</u>	26,700	21,500	117,800	46,600	42,700	20.0%	<u>26.7%</u>
<u>Total</u>	3	<u>346,900</u>	<u>154,200</u>	<u>183,700</u>	<u>441,800</u>	<u>204,900</u>	232,500	<u>100%</u>	<u>100%</u>

Source: Urban Futures, 2014
Please note that First Nations populations are not included in Table 1 as First Nations Reserves fall outside the GMPA.



Map 2: Georgia Strait/ Puget Sound Basin

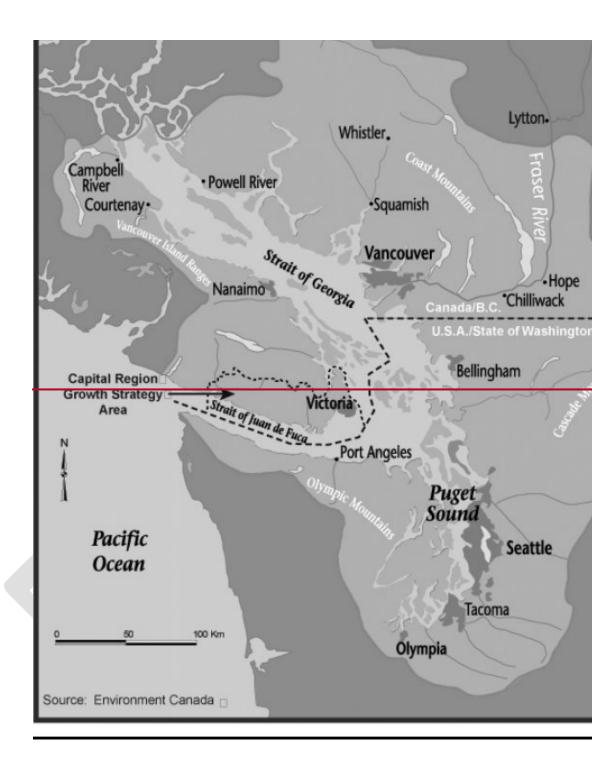


From a 1996-2011 base of approximately 318,000346,900, the region's population is forecast to increase by approximately 90,00095,000 people to 441,800 over 25 yearsin 2038, a less than an approximate 1% average annual rate of growthpopulation increase. A significant trend during this period will be tThe slow aging of the region's population continues as a significant trend, with more people over the age of 65 than under the age of 19 by 2012 the proportion of residents 65 years and older expected to rise from 18% in 2011 to 26% by 2038. Further, although the workforce (ages 15 to 64) is projected to grow by 31,900, the proportion of workforce to total population is projected to decline from 69% to 61% by 2038. This is a dramatic reversal of earlier patterns – as recently as the late 1970s, there were twice as many residents under 19 than those over age 65. The most rapidly growing population segment will be the 55-64 age group, expected to increase by 123% between 1996 and 2021. Serving the needs of an aging population in the context of a proportionally smaller workforce will affect all aspects of the region's social, economic and physical development over the next quarter century.

It has become continues to be clear, however, that even modest population growth would undermine the regional vision if it were accommodated as it has been since the 1950s, through further urban expansion into farms, forests and countryside. Achieving the regional vision requires a concerted effort to largely shift to policies that encourage investment and development in designated urban centres.

The Regional Growth Strategy supports the regional vision by making this policy shift, through strategies that aim to: keep urban settlement compact; protect the integrity of rural communities; protect regional green/blue spaces; manage natural resources and the environment sustainably; build more complete communities; improve housing affordability; increase transportation choice; and, strengthen the regional economy; and, reduce greenhouse gas emissions.

Map 2: Georgia Strait/ Puget Sound Basin



InitiativesObjectives

The Regional Growth Strategy includes eight-integrated strategic initiatives objectives, incorporating actions policies, maps, targets, maps and guidelines actions that together express a 25-year program of joint action by the Capital Regional District and its member or municipalities to achieve the regional vision.

- Policies are provided under the "policy" heading for each objective. The
 Capital Regional District will implement policies and undertake actions
 for regionally-delivered services and programs. Local municipalities will
 identify how their Official Community Plan aligns to each policy in a
 Regional Context Statement.
- Maps showing the growth management concept plan (Map 3) and the regional green/blue space system (Map 4) provide spatial definition for policy.
- Targets for each objective are provided in Table 2 at the end of the document.
- Actions for the Capital Regional District to implement the Regional
 Growth Strategy are provided in the Implementation Measures section.

1. Managing and Balancing Growth

1.1 Keep Urban Settlement Compact

The Regional Growth Strategy proposes aims to keeping urban areas compact and largely contained within a Regional Urban Containment and Servicing Policy Area. This policy would have the long—term effect of increasing the proportion of apartments, row houses and other attached housing types in the region's housing stock. In addition Fundamental to urban containment, the Regional Growth Strategy proposes five complementary measures are four related principles that aim to increase the capacity of urban areas, particularly in the Core Municipalities and the urban Western Communities West Shore, to accommodate new growth. 24

Principles:

Establish a strong mixed—use Metropolitan Core in downtown focused around Victoria's downtown core area;

II. Accommodate a minimum of 15% of the region's cumulative new dwelling units to 2026 within the City of Victoria, to reinforce the Metropolitan Core;

 $^{^2}$ Table 1 provides a general forecast, for information only, of population, dwelling units and employment in $\frac{2026-2038}{2038}$ by $\frac{1}{2}$ b

- Focus new growth primarily in eight Major Centres, shown on Map 3, revitalized as walkable, transit–focused complete communities with a dense mix of businesses, housing, services and public open space;
- Increase the proportion of apartments, row houses and other attached housing types within the Regional Urban Containment and Servicing

 Policy Area, especially within Major Centresamount of detached and ground access housing within the urban containment and servicing area in the core municipalities of Victoria, Esquimalt, Saanich and Oak Bay by 5% over designated capacities in their official community plans, at the date of the adoption of the Regional Growth Strategy bylaw, by 2011; and,
- V.IV. Locate a minimum of 9095% of the region's cumulative new dwelling units to 2026-2038 within the Regional Urban Containment and Servicing Policy Aarea.

The aim of the strategy objective is to create a pattern of major centres within a firm urban containment boundary that will over time result in the concentration of most new growth in the centres and connecting corridors, that can be effectively served by express-bus transit. This lays the foundation to achieve a longer term objective of connecting the downtown Victoria–Douglas Street–Town and Country Uptown corridor with the Colwood and Langford Major Centres, by high—capacity public transit running in a dedicated right—of—way.

To support quality of life and community character in rural areas, the Regional Growth Strategy <u>establishes policies to reduce development pressures inproposes that</u> rural communities (and contained urban areas) in the Saanich Peninsula, rural <u>Western Communities West Shore</u>, Sooke and the Juan de Fuca Electoral Area <u>and to keep growth</u> moderately and slowly consistent with existing official community plans.

Due to the recent incorporation of the District of Sooke, the regional urban containment and servicing area has not been defined for the District of Sooke and the Juan de Fuca Electoral Area. The CRD Board intends to work with the District of Sooke Council and jurisdictions responsible for land use planning in the Juan de Fuca Electoral Area, to define the regional urban containment and servicing area in Sooke/Juan de Fuca area as official community plans are reviewed and updated.

Map 3 illustrates this growth management concept with six Five land use policy designations and the general identification of locations for a Metropolitan Core and eight Major Centres support this growth management concept. Maps 3 and 4 illustrate the growth management concept. Table 2 sets out the performance guidelines for the Metropolitan Core and the Major Centres. The maps contained

in the RGS are small-scale illustrations of the official land use policy area maps.

Regional land use policy area boundaries are approximate; should boundaries not align with a legal boundary, the Agricultural Land Reserve boundary, a municipal or Juan de Fuca Electoral Area Official Community Plan or zoning boundary, or a distinct geographic feature, the boundaries shown in the accepted Regional

Context Statement or adopted Juan de Fuca Electoral Area Official Community

Plan prevail. The six-five land use policy designations on Maps 3 and 4 are:

Capital Green Lands Policy Area: Includes Ecological Reserves, Capital Regional District Water lands, and Major Parks identified in the Regional Green/Blue Spaces Strategy. The Regional Growth Strategy proposes sets out in Initiative policy 1.2(1)2.1 the continued long—term use of these lands for these purposes.

Renewable Resource Lands Policy Area: Includes lands within the Agricultural Land Reserve (ALR), the Forest Land Reserve (FLR)Privately Managed Forest Land and Crown Forest Lands identified in the Regional Green/Blue Spaces Strategy. The Regional Growth Strategy proposes sets out in Initiative policy 1.2(2)2.1 the continued long—term use of these lands as renewable resource working landscapes.

Regional Urban Containment and Servicing Policy Area: Includes lands, at the date of the adoption of the Regional Growth Strategy bylaw, designated in official community plans primarily for urban development (including attached housing, detached and duplex housing, commercial, industrial, and large scale institutional and utility designations). The Regional Growth Strategy proposes that the majority of future development that requires urban sanitary sewer and water services take place within this designated area. As such, t_he Regional Growth Strategy proposes norestricts extension of urban—standard sanitary sewerage and water services beyond the boundary of this policy area except as proposed set out under action 5 policy 1.1(4). A complementary policy (policy 1.2[3]) restricts development potential for Capital Green Lands, Renewable Resource Lands and Rural/Rural Residential to subdivision and density limits identified in the applicable Official Community Plan at the date of adoption of the Regional Growth Strategy bylaw.

The policy area also includes the general locations for a Metropolitan Core and eight Major Centres. Boundaries for these centres are shown generally on the growth management concept map and may be defined more specifically by municipalities in municipal plans (e.g., Official Community Plans) and may be shown in Regional Context Statements.

Where Capital Green Lands and Renewable Resource Lands Policy Areas overlap with the Regional Urban Containment and Servicing Policy Area, the land use

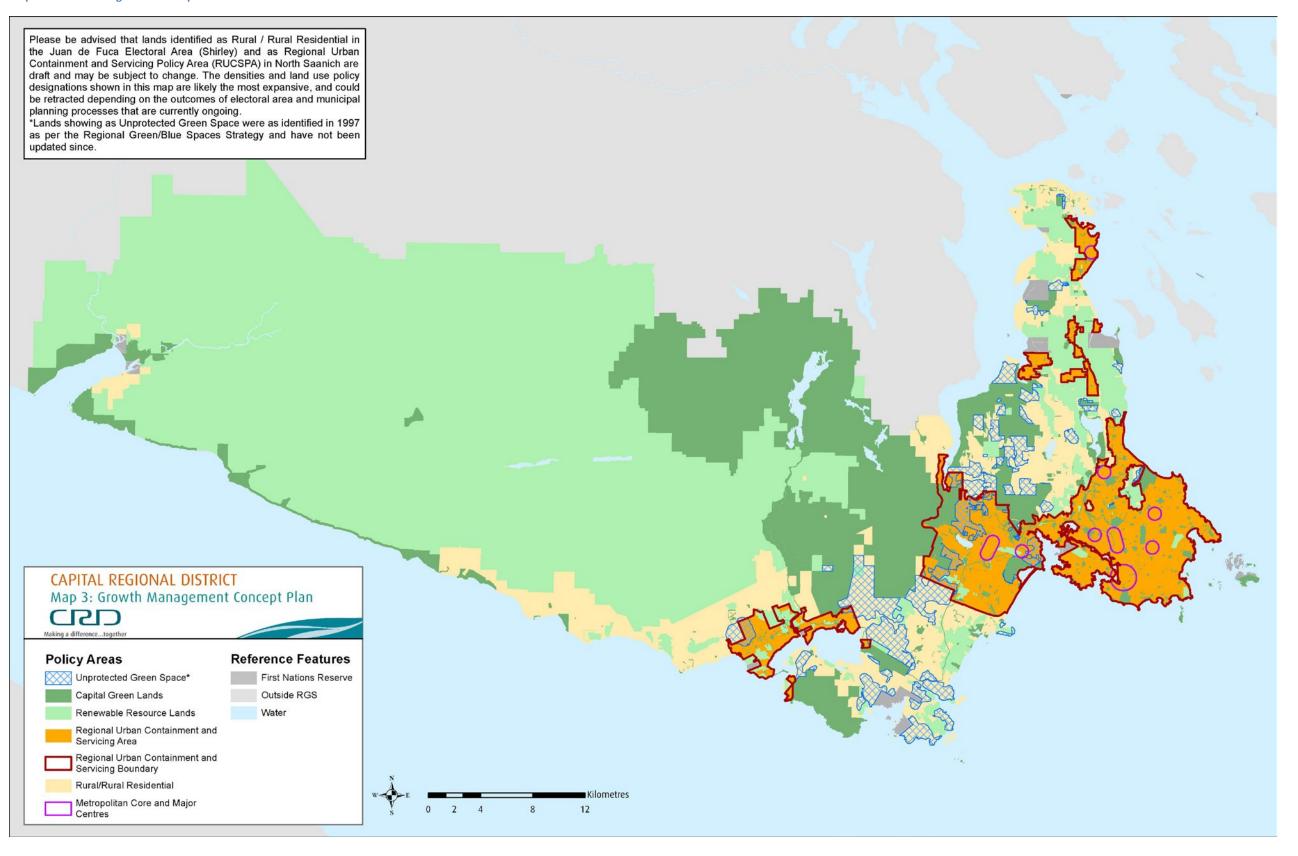
policy for the Capital Green Lands and Renewable Resource Lands Policy Areas shall take precedence. Liquid waste service may be provided to such lands within the Regional Urban Containment and Servicing Policy Area provided it is for a purpose consistent with the purpose and intent of the Capital Green Lands and Renewable Resource Lands Policy Areas.

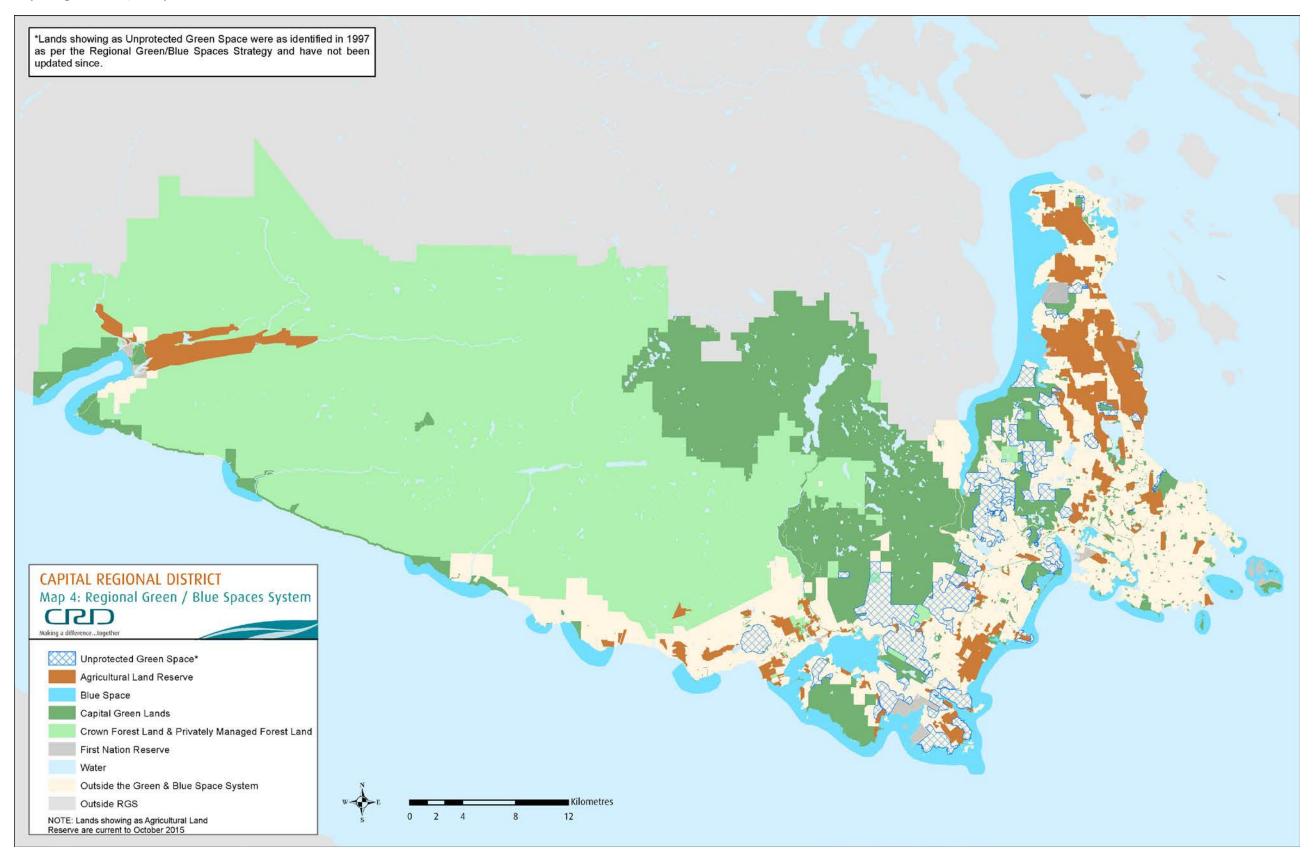
Unprotected Green Space Policy Area: Includes lands, shown on Maps 3 and 4, identified in the Regional Green/Blue Spaces Strategy as unprotected core green space (i.e., areas with green space value which are not in existing parks or protected areas). The Regional Growth Strategy proposes sets out in Initiative policy 2.1(2)2.1 the protection of that the ecological value of significant portions of these lands be protected through a variety of means. Depending upon circumstances, these means could include designation as a development permit area for the protection of ecological values, protection by a conservation covenant, or acquisition and designation as a park or ecological reserve.

Rural/Rural Residential Policy Area: Includes lands at the date of adoption of the Regional Growth Strategy bylaw, designated in official community plans for rural and rural residential purposes and, for the Victoria International Airport, with development potential as established through approved Memorandum of Understanding. The policy area also includes pockets of small lot detached, duplex and other housing, and isolated local commercial and industrial land uses, and low-impact tourism land uses in areas of predominantly rural character. The Regional Growth Strategy proposes sets out in policy 1.2(3) that these areas remain rural in character with subdivision and development potential restricted to density and subdivision limits identified remaining within designated capacities in official community plans, as determined at the date of the adoption of the Regional Growth Strategy bylaw.

Victoria International Airport Special Policy Area: Includes lands under federal jurisdiction administered by the Victoria Airport Authority, with a long term development plan for the airport lands approved in "A Memorandum of Understanding on Land Use and Development Guidelines", signed between the Victoria Airport Authority and the Town of Sidney (March 10, 2000), and between the Victoria Airport Authority and the District of North Saanich (May 2000).

Map 3: Growth Management Concept Plan





Actions Policies:

- The CRD and member municipalities agree to designate in their Official Community Plans, Provide for urban containment and servicing areas consistent with the Regional Urban Containment and Servicing Policy Area depicted on Map 3, and to further adopt associated policies regarding the protection, buffering and long term maintenance of its boundary.
- 2. The CRD and member municipalities, agree to include policies in their Official Community Plans to Permit amendment to the Regional Urban Containment and Servicing Policy Area designation generally, only as an outcome of a comprehensive 5—year review of the Regional Growth Strategy, recognizing that municipal councils and the Capital Regional District Board are free to initiate at any time amendments to official community plans and the regional growth strategy they deem necessary, through statutory processes established in the Local Government Act.
- 3. The CRD and member municipalities agree to designate as appropriate in their Official Community Plans, the Provide for major Major centres

 Centres shown on Map 3, consistent with the guidelines set out in Table 2, recognizing that major Major center Center boundaries and performance guidelines are conceptual, and that municipalities will undertake detailed centre planning through their official community plan and zoning processes. They further agree to Review, modify and implement policies to best facilitate growth and investment in the centres Major Centres in partnership with the Capital Regional District, and to permit the designation and development of additional major Major centres Centres only as an outcome of a comprehensive 5—year review of the Regional Growth Strategy.
- 4. The municipalities of Victoria, Saanich, Oak Bay, and Esquimalt agree to include in regional context statements, direction to amend their Official Community Plans to increase by 2011 their designated planned capacity for ground—oriented housing by 5%, over the levels determined by their Official Community Plans at the date of the adoption of the Regional Growth Strategy bylaw, in locations consistent with the performance criteria for complete communities set out in Initiative 3.1.
- 5.4. The CRD and member municipalities agreeDo not to further extend urban sewer and water services, or increase sewer servicing capacity to encourage growth beyond subdivision and density limits designated in the official community plan limits at the date of the adoption of the Regional Growth Strategy bylaw, outside the Regional Urban Containment and Servicing (RUCS) Policy Area generally described on Map 3, except to address pressing public health and environmental

issues, to provide fire suppression or to service agriculture. Where expansion or increased capacity of existing sewer and water services is proposed beyond the Regional Urban Containment and Servicing Policy Area boundary, member municipalities agree to comply with the requirements of the Master Implementation Agreement prepared as required under Implementation measure 2, and to include the Regional Context Statement will provide specific guidelines to govern such for service expansion and extension in their Regional Context Statements, required by Implementation Measure 4 (1-4).

6. The CRD and the District of Sooke agree to define the Regional Urban Containment and Servicing Area in Sooke, within two years of the adoption of the Regional Growth Strategy, as part of the process to approve a Regional Context Statement for the District of Sooke Official Community Plan. The jurisdictions responsible for administering the Juan-de-Fuca Electoral area, within two years of adopting the Regional Growth Strategy, agree to update current Official Community Plans in a manner that maintains a long term rural vision for the Electoral Area.

1.2 Protect the Integrity of Rural Communities

The Regional Growth Strategy seeks to protect the character and quality of rural communities, to ensure that they remain strongly rooted in the agricultural and resource land base, and that the rural countryside and natural landscape remain a durable fact of life in the Capital Region. It does this by designating for long term protection as Capital Green Lands and Renewable Resource Lands, those natural assets including major parks, ecological reserves, forests, farmland and watersheds identified in the Regional Green/Blue Spaces Strategy as the region's green infrastructure. The designation of Capital Green Lands and Renewable Resource Lands has the further benefit of reinforcing the long—term effort to keep urban settlement compact.

For Subdivision and development proposed for rural and rural—residential communities that are not defined as Capital Green Lands or Renewable Resource Lands, the Regional Growth Strategy proposes that any subdivision and development must be undertaken in a way that enhances rural character and quality of life. As a general goal, rural and rural residential development would stay within the designated official community plan capacity limits at the date of the adoption of the Regional Growth Strategy bylaw.

Actions Policies:

 The CRD, member municipalities and the Province agree to establish or strengthen policies within Official Community Plans, that Ensure the long-term protection of Capital Green Lands depicted on Maps 3 and

- 4. This would include policies aimed at buffering Capital Green Lands from activities in adjacent urban areas.
- 2. The CRD, member municipalities and the Province agree to establish or strengthen policies within Official Community Plans that Ensure the long-term protection of Renewable Resource Lands depicted on Maps 3 and 4. This would include policies aimed at buffering Renewable Resource Lands from activities in adjacent urban areas, and policies that support farming within the Agricultural Land Reserve, and forestry and silviculture within the Privately Managed Forest Land Forest Land Reserve.
- 3. The CRD and member municipalities with lands identified as Capital Green Lands, Renewable Resource Lands, or Rural/Rural Residential on Map 3, agree to establish or strengthen policies within Official Community Plans, through a regional context statement, that generally limit rural Restrict development potential on lands identified as Capital Green Lands, Renewable Resource Lands, and Rural/Rural Residential on Map 3subdivision and development to subdivision and density limits in the designated official community plan capacity levels as determined at the date of the adoption of the Regional Growth Strategy bylaw. Regional context Context statements Statements would could reference specific mechanisms (for example, density bonusing provisions) that could be used to achieve this overall goal.
- 4. Member municipalities agree to negotiate, where necessary, bilateral agreements regarding buffering and land use transition where the Regional Urban Containment and Servicing boundary coincides with a municipal jurisdictional boundary. Member municipalities and the CRD agree to include in Regional Context Statements Identify, where appropriate, policy guidelines for buffering and land use transition between urban areas and Capital Green Lands and Renewable Resource Lands, and how the guidelines would be applied through regulation.

2. Environment and Resources

2.1 Protect Regional Green and Blue Space

The Capital Region has a rich inheritance of natural lands and waters of great beauty and biophysical diversity. Many of the region's green and blue spaces are of provincial, national and international significance. The Regional Growth Strategy aims to protect the landscape character, ecological heritage and biodiversity of the Capital Region. It does this by supporting the collaborative implementation of the Regional Green/Blue Spaces Strategy, approved by the Capital Regional District Board and the former Provincial Capital Commission in November 1997. Key elements of the Regional Green/Blue Spaces Strategy include the protection of a Sea to Sea Green/Blue Beltsea to sea green/blue belt running from Saanich Inlet south to Juan de Fuca Strait, and the development of an integrated system of parks and trails linking urban areas to rural green space areas. Map 4 identifies the Regional Green/Blue Space System regional green/blue space system that the Regional Growth Strategy intends to achieve. The Regional Growth Strategy proposes that the CRD, member municipalities and the Province aimsets a target to acquire to protect a minimum of 100% of the Sea to Sea Green/Blue Beltsea to sea green/blue belt by 2011, and complete 100% of the Regional Trail network by 2016.

A significant part of the proposed Green/Blue Space Systemgreen/blue space system is comprised of lands with ecological value of regional significance either in public and or private ownership, that are identified as currently unprotected by the Regional Green/ Blue Spaces Strategy. The Regional Growth Strategy proposes that objective is for the Capital Regional District and member local municipalities to work together to protect from development, as much as possible, the lands identified as Unprotected Green Space Policy Area on Maps 3 and 4.

The Capital Region's rich marine water and foreshore environments are an equally important part of the proposed Green/Blue Space Systemgreen/blue space system. The Regional Green/Blue Spaces Strategy identifies many of these waters and tidal zones as having ecological value of regional and indeed national significance. These marine areas fall under the jurisdiction of the federal and provincial government. The Regional Growth Strategy proposes that the CRD, member municipalities, and the Provincial and Federal governments work together to protect the ecological integrity of the marine areas identified as Blue Space Core Policy Area on Map 4.

Actions Policies:

- The CRD and member municipalities agree to work as partners and individually to Establish the Regional Green/Blue Spaces Systemregional green/blue space system identified on Map 4. In doing this priority will be given to Prioritize community and regional park land acquisition, public and private land stewardship programs and regional trail network construction that contributes to completion of the Sea to Sea Green/Blue Beltsea to sea green/blue belt.
- The CRD and member municipalities agree to establish, through regional context statements in official community plans, programs aimed at protecting Protect lands within the area identified as Unprotected Green Space Policy Area on Map 4 <u>using tools</u> that may consist of policies, regulations, development permit area guidelines, incentives and initiatives delivered at the local level.
- 3. The CRD will request that the Provincial and Federal governments, in collaboration with the CRD and member municipalities, Protect the ecological integrity of the marine areas identified as Blue Space Core Policy Area on Map 4 through collaborative initiatives (e.g., the preparation of Prepare a coastal zone management plan). for the marine areas identified as Blue Space Core Policy Area on Map 4, within five years of the adoption of the Regional Growth Strategy.
- 4. The CRD agrees to Review and update in concert with the 5-year review cycle of the Regional Growth Strategy, the Regional Green/Blue Spaces Strategy and the Regional Parks Master Plan.

2.2 Manage Natural Resources and the Environment Sustainably

The Regional Growth Strategy intends that residents of the Capital Region enjoy a healthy environment where environmental quality is improved and the inheritance of renewable and non-renewable natural resources is carefully stewarded. It does this by supporting the use of principles of sustainability to govern the ways in which local governments manage the land and natural resources within their jurisdiction, and deliver services that affect the natural environment. Managing natural resources and the environment sustainably means following four general principles.

Principles:

- Waste discharges of all types should not exceed the assimilative capacity of the natural environment (including land, air and water);
- II. Depletion rates for natural resources should not exceed the regenerative capacity of the ecosystems that produce them;

- III. Consumption of scarce renewable and non–renewable resources should be minimized through conservation, efficiency and application of reduce, reuse and recycle practices; and,
- IV. Decision—making should give first priority to options that maintain ecosystem health and support the ongoing ability of natural systems to sustain life.

The success of the CRD's blue box recycling program in diverting recyclable materials from the Hartland Landfill is a good example of these principles in action. Managing regional district and municipal physical services consistent with these principles – in particular, drinking water, liquid and solid waste, and storm water – is a means of improving human health and environmental quality, and of using natural resources in a careful manner. By applying these principles, it will be possible to accommodate the anticipated population increase without significant changes to regional water, sewer and solid waste management services.

Actions Policies:

- The CRD, member municipalities, and the Vancouver Island Health
 Authority agree to establish through a Master Implementation
 Agreement best practices policies, procedures, benchmarks and targets
 for the management Manage, delivery, and extendision of physical and
 environmental services, consistent with the principles of sustainability
 and overall intent of the Regional Growth Strategy.
- The CRD, member municipalities, the Vancouver Island Health
 Authority, and the Province agree to establish through a Master
 Implementation Agreement, an integrated watershed planning approach
 to-Manageing surface water, drainage and groundwater in non catchment watersheds throughout the region, using an integrated
 watershed planning approach consistent with the principles of
 sustainability included in the Regional Growth Strategy.
- 3. The CRD, member municipalities, the Vancouver Island Health
 Authority, the Province and the federal government agree to establish,
 through an implementation agreement, policies and targets regarding
 regional air quality, environmental contaminants, and energy efficiency,
 and to monitor indicators for these as part of the Regional Growth
 Strategy monitoring program.
- 4. The District of Sooke agrees to investigate the need for a Liquid Waste Management Plan within two years of the adoption of the Regional Growth Strateg
- 5.3. The CRD, the Vancouver Island Health Authority, and member municipalities agree to jointly undertake, within five years of the

adoption of the Regional Growth Strategy, a review of Plan for the long term strategic resource needs in the Capital Region – including food, (paying specific attention to local food production), energy, water, and aggregate materials. This project will investigate Plans will consider long term demand, security of supply, potential impacts of factors such as long term climate change, and fossil fuel depletion and water reclamation where feasible, and make policy and program recommendations to ensure that future needs are successfully anticipated and met. The review will give specific consideration to the possible preparation of an aggregate resource management plan for the Capital Region, that would address local aggregate supply within a regulatory context that respects the rights of municipalities to regulate quarries within their limits.

6. The CRD agrees to review and update the Strategic Plan for Water Management, the Solid Waste Management Plan, and the Core and Peninsula Liquid Waste Management Plans in concert with the 5—year review cycle of the Regional Growth Strategy.

3. Housing and Community

3.1 Build Complete Communities

The Regional Growth Strategy intends to-supports the development of communities within the Regional Urban Containment and Servicing Policy Area that enable residents to undertake a wider range of daily activities closer to home. It does this by supporting the development of communities that offer a variety of housing types and tenures in close proximity to places of work, schools, shopping, recreation, parks and green space. More complete Complete communities provide a better balance and distribution of jobs and housing, a wider choice of affordable housing types, a better distribution of public services and more opportunity to walk, cycle, and use public transit conveniently. More complete Complete communities are safe, socially diverse, openly accessible, and livable, thereby enhancing social sustainability and community health and well-being.

The Regional Growth Strategy proposes that new development contribute to greater community completeness. Urban development projects contribute to community completeness when, to the greatest extent possible, all or some of the following criteria listed below are satisfied.

Urban Development Criteria

- I. Projects are located within the Metropolitan Core or a Major Centre;
- II. Projects are located within a ten-minute walk (500 metres) of the Metropolitan Core or a Major Centre;
- III. Projects co-locate a mix of housing, employment, services, and recreation;
- IV. Housing is located within a ten minute walk of an existing commercial/ employment centre, neighbourhood store, recreation facility, school, park, or community allotment garden;
- V. Projects either avoid locations with high seismic hazard associated with ground-motion amplification, liquification, slope instability or are prone to flooding – or incorporate appropriate engineering and planning measures to mitigate risk; and,
- VI. Businesses, services, and housing <u>are is-located</u> within a seven minute walk (400 metres) of a public transit route.

Actions Policies:

 The CRD and member municipalities agree to establish in their Official Community Plans, through Regional Context Statements, desired development guidelines and targets that build on the performance criteria for Create complete communities that support the wellbeing of residents, using urban development criteria outlined in Objective 3.1 as a guide. established in the Regional Growth Strategy. These guidelines and targets would form the framework for municipal score—card based proposal review and incentives programs that facilitate urban development proposals that meet set minimum point thresholds for enhancing community completeness

3.2 Improve Housing Affordability

Maintaining a broad range of housing types and forms that is are affordable is necessary for individual quality of life, community health, and economic competitiveness. Strategies for an Urban Containment and Servicing AreaUrban containment and the establishment of a Metropolitan Core and Major Centres may have mixed results for housing affordability. Increased residential densities and an expanded stock of attached housing may enhance general affordability by expanding the choice of more affordable housing types and by reducing the need to rely on travel by car to reach services. On the other hand, urban containment measures also have the effect of limiting the supply of new lands for the urban housing market, thereby putting upward pressure on housing prices, particularly for single detached homes. The provision of affordable housing to accommodate the anticipated population increase is the responsibility of many stakeholders including the Capital Regional District, local and senior levels of government, industry and the not-for-profit sector.

The Capital Region Housing Corporation will continue to provide affordable housing to meet the needs associated with anticipated population growth, recognizing that implementation relies on funding and partnerships with other stakeholders.

To offset this possible effect, the Regional Growth Strategy aims to improve housing affordability in the Capital Region through the preparation and adoption of a Regional Housing Affordability Strategy. The purpose of In addition to the provision of affordable housing, the Capital Regional District Regional Housing Affordability Strategy is to ensure has been developed to-support that all residents of the Capital Region — especially low and moderate-income households, the elderly, youth, those with special health and other needs, and the homeless — to have reasonable choice of housing by type, tenure, price and location. The Five principles underlie the Regional Housing Affordability Strategy. will:

Principles:

- Work across the housing spectrum when Identify identifying the current and anticipated future issues concerning market and non-market housing affordability for no, low and middle income and special needs households;
- II. Identify and aAnalyze the extend extent of present issues and forecast future problems;
- III. Identify and recommend Focus on developing practical policies, and gaining commitments to action to address these needs and problems in the short, medium and long term across the Capital Region;
- IV. Involve the broader community in the development of the strategy and its recommended solutions; and,
- V. Act as a catalyst for activities to improve housing affordability in the Capital Region.

Actions Policies:

- 1.—Provide for an adequate, accessible and diverse supply of affordable housing across the housing continuum. The CRD, Vancouver Island Health Authority, and Capital Region Housing Corporation, agree to lead a partnership including member municipalities, the Province, business and community interests and Federal Government, to pre-pare and establish through an implementation agreement, a Regional Housing Affordability Strategy within two years of the adoption of the Regional Growth Strategy.
- 2.1. The CRD agrees to become a partner with a broad cross—section of business and community interests, member municipalities, the Province, and the Federal Government to establish, through a written agreement, a housing affordability partnership. The partnership would oversee the maintenance and updating of a Regional Housing Affordability Strategy and coordinate actions, programs, investments and initiatives in its implementation.

4. Transportation

4.1 Increase Transportation Choice

The Regional Growth Strategy <u>intends to promote supports the</u> development of a balanced and sustainable transportation system providing residents with reasonable and affordable transportation choices that enhance overall regional quality of life. A sustainable transportation system is one that:

Allows the basic access needs of individuals and society to be met safely and in a manner consistent with human and ecosystem health, and with equity within and between generations;

Is affordable, operates efficiently, offers choice of transport mode, and supports a vibrant economy; and,

Limits emissions and waste, encourages efficient methods of energy consumption, re-uses and recycles its components, minimizes the use of land and reduces the generation of noise and other pollutants.

To do-achieve this objective, the Regional Growth Strategy proposes relies on two related initiatives. First, the coordination of land use and transportation so that the majority of regional residents do not have to rely solely on travel by automobile to meet their daily needs. The Regional Growth Strategy's aim to keep urban settlement compact and build complete communities (Initiatives Objectives 1.1 and 3.1) will tend to increase average urban densities and put people and their activities (homes, jobs, services) closer together. These measures on their own enhance opportunities for walking, cycling, and public transit to meet daily needs, thereby reducing the need to devote more land to arterial roads and parking.

Second, the Regional Transportation Plan and the Pedestrian and Cycling Master Plan guides the planning, development and implementation of a Regional Multi-Modal Network that provides travel choices and supports smart growth and livable, complete communities. Achieving the Regional Multi-Modal Network is the responsibility of many actors, including the Capital Regional District, local and senior levels of government and BC Transit. Seven principles guide the Regional Transportation Plan and support the multi-modal and integrated approach to transportation across the region.

Principles:

- I. Take a coordinated and engaged approach to planning;
- II. Prioritize strategic investments that serve regional mobility needs;
- III. Reduce greenhouse gas emissions and prepare for changes;

- IV. Integrate transportation and land use planning;
- V. Capitalize on the potential for alternatives to driving alone;
- VI. Enhance the role for public transit; and
- VII. Maximize efficiency of existing transportation corridors for multiple modes.

Regional Growth Strategy proposes to support this first direction by the preparation, within two years of the adoption of the Regional Growth Strategy, of a Regional Transportation Strategy that enhances regional mobility choice, and improves the market share for cycling, walking and public transit. General performance targets include:

- I. By 2026, achieve a minimum PM peak period region—wide transit mode share of 10% of trips; By 2026, achieve a minimum PM peak period mode share by non—auto modes of 40% for trips to, from and within the Metropolitan Core;
- II.—By 2026, achieve a minimum region—wide transit mode share of 15% for journey—to—work trips;
- III. By 2026, achieve a minimum cycling mode—share of 10% within the Victoria Census Metropolitan Area for journey—to—work trips, and 15% for journey—to—work trips for residents of the combined areas of Victoria, Oak Bay, Esquimalt and urban Saanich.

Actions Policies:

- 1.—The CRD, in partnership with the Province and member municipalities, agrees to prepare and establish, through an implementation agreement, a Regional Transportation Strategy. The strategy would support the development objectives and pattern of major centres of the Regional Growth Strategy, and include strategies and actions for walking, cycling, public transit, goods movement and a major street system. The Regional Transportation Strategy would seek to:
 - Reduce demand for trips and shift demand from automobiles to walking, cycling, and public transit;
 - Increase walking in the Metropolitan Core and major centres;
 - Integrate cycling within the overall transportation system;
 - Designate and develop a continuous regional cycling network;
 - Provide for a functional and safe major street system for all users
 that links municipalities, limits the future need for additional
 roadway capacity, and avoids through traffic in neighbourhoods, and
 manages congestion on major routes;
 - Provide policies to manage goods movement, heavy vehicle traffic and emergency and disaster response;
 - Provide dedicated lane space for transit and cycling in the major street net- work, linking in particular the Metropolitan Core and Major Centres;
 - Establish targets for air quality improvement;
 - Improve transportation choice for rural communities; and,
 Identify necessary preconditions and a timetable, to be reviewed as part

of the statutory five-year review of the Regional Growth Strategy, for initiating development of a dedicated right-of-way, high capacity transit service between the Metropolitan Core and Langford Major Centre.

- 1. Implement the Regional Multi-Modal Network in accordance with the principles outlined in Objective 4.1.
- 2. The CRD, in partnership with the Province and member municipalities, agrees to establish, through an implementation agreement, a permanent and durable framework and mechanism for short, medium and long term transportation planning, governance and funding in the Capital Region within three years of the adoption of the Regional Growth Strategy. Locate growth and major trip-generating uses where it can be efficiently serviced by transit and active transportation.
- 2.—Prioritize transit and active modes in community planning and in the design and implementation of infrastructure, facilities and programs.



5. Economic Development

5.1 Strengthen the Regional Economy

The Regional Growth Strategy intends that residents of the Capital Region enjoy economic prosperity as a foundation of high regional quality of life. It does this by supporting the preparation and adoption, within two years of the adoption of the Regional Growth Strategy, of a Regional Economic Development Strategy that aims to enhance regional economic sustainability. Economic sustainability means the production and distribution of wealth to meet the needs of present and future generations for goods and services in ways that ensure the long—term promotion of a satisfying and high quality of life for all residents. A sustainable economy is one that exhibits diverse and viable economic opportunities and is resilient and responsive to changing circumstances. A further characteristic is the involvement of a broad range of parties and interests in economic decision—making. A sustainable economy also supports the achievement of environmental and social sustainability.

The Capital Region already has a highly diversified economy. Current strengths include the internationally significant tourism industry, agri-tourism, colleges and universities, provincial capital services and functions, major national defense headquarters and facilities, a growing high technology sector, health services, small business, environmental consulting, retirement services, the film industry and a natural environment and livable communities that attract others to live here. These advantages notwithstanding, significant regional growth management and quality of life issues remain that need to be addressed including:

- I. Finding ways to maintain and enhance the Metropolitan Core as the economic heart of the region to ensure that the City of Victoria achieves a minimum share of 20% of the region's employment growth to 2026;
- I. Finding ways to enhance job creation in the urban Western Communities to achieve a minimum jobs/population ratio of:
 - i. 0.60 in the Core Area
 - ii. 0.53 in the Saanich Peninsula
 - i.iii. 0.36 in the West Shore 0.35 by 2026;
- II. Finding ways to expand and diversify the economy of formerly resource—dependent communities in Sooke and the Juan de Fuca Electoral Area, and the region as a whole;
- III. Finding ways to ensure the long term, affordable supply of strategic economic resources such as water, aggregate and energy;

- IV. Finding ways to increase economic activity in forestry and agriculture including high—value and specialized agriculture and value-added forestry;
- V. Finding ways to address the shortage of designated space—extensive industrial/business land in the region in locations consistent with overall goals regarding community completeness, transportation balance, and a network of major centres within an urban containment boundary;
- VI. Finding ways to include high—value, clean industry and business in the Metropolitan Core and Major Centres;
- VII. Finding ways to attract, develop and maintain a highly skilled workforce; and,
- VIII. Finding ways to reduce poverty in the Capital Region.

Actions Policies:

- 1. The CRD agrees to participate with a broad cross–section of business and community interests, member municipalities, the Province, and the Federal Government in establishing, through a written agreement, a regional economic development partnership. The partnership would oversee preparation and maintenance of a Regional Economic Development Strategy and coordinate actions, programs, investments and initiatives in its implementation.
- 2.1. The CRD agrees to participate with member municipalities and a broad cross section of business and community interests, in the preparation and establishment, through an implementation agreement, of a Regional Economic Development Strategy consistent with the Regional Growth Strategy. The economic development strategy would Build on the region's economic, environmental and quality of life advantages to position the region as a highly desirable location for investing in existing and new businesses. to identify opportunities to diversify and strengthen the regional economy, increase wealth and prosperity, and reduce poverty in the Capital Region. Possible strategic directions include:
- Provide for land development patterns that maintain an adequate supply of employment land, transportation infrastructure and services to support a diverse regional economy.
 - Focusing on the economic potential of unique biophysical attributes of the region, such as coastline areas and natural and cultural landscapes;
 - Pursuing growth in New Economy sectors such as skilled services, specialized tourism, advanced technology, high-value and specialized agriculture and forestry, film/video making and

- the arts, higher education, health, light manufacturing and home—based business;
- Focusing on the regional economic advantages of Victoria
 International Airport and existing major employment centres
 such as Keating Business Park, Sidney industrial area, Victoria
 and Esquimalt harbours, and the universities and colleges;
- Actions to retain and cultivate existing business and employment sectors in particular those in government services, tourism and national defence;
- Actions to attract and cultivate new firms, business and industry sectors to increase diversity in the regional economy;
- Actions to support agriculture including finding fair and
 effective ways to improve irrigation water supplies and access
 to nutrients, to investigate recycling of wastewater for
 agriculture and horticulture, and to promote the economic
 potential of expanded local and export markets for farm
 products; and,
- Streamlined regulations to encourage investment and business development.
- Actions that explore the opportunities for primary and value added natural resource industries such as forestry, fisheries, and aggregates.

6. Reduce Greenhouse Gas Emissions

6.1 Significantly Reduce Community-Based Greenhouse Gas Emissions

The Regional Growth Strategy supports the reduction of community-based greenhouse gas emissions to address the effects of a changing climate. In the Capital Region, greenhouse gas emissions come from the transportation system, the heating, cooling and energizing of buildings, waste, energy production, the production of goods and agriculture.

The Capital Regional District and local governments have long-standing commitments to make decisions, target investments and build capacity for reducing the use of fossil fuels and expanding the clean energy economy. Further, the Regional Growth Strategy's aim to keep urban settlement compact, build complete communities and create a regional multi-modal network of transportation corridors (Objectives 1.1, 3.1 and 4.1) will support the low-carbon built form that is the foundation for reducing energy demand.

Reducing community greenhouse gas emissions requires action on many fronts and is the responsibility of many actors including the Capital Regional District, local and senior levels of government, industry, institutions, businesses and residents. It requires coordinated, consistently applied action focusing on people, land use, transportation, infrastructure and technology. Achieving the community greenhouse gas reduction targets means following four related principles.

Principles:

- I. Create a low-carbon built form to reduce energy demand;
- II. Increase energy efficiency and recovery from retrofits and new development;
- III. Promote energy efficiency and the use of renewable, clean energy to reduce reliance on fossil fuels; and
- IV. Protect the carbon sequestration value of natural systems, including forested lands and wetlands.

Policies:

- Prioritize investment in compact, complete communities to provide for a low-carbon built form that supports efficient energy use, the provision of clean and renewable district energy, active transportation modes, transit service, and low/zero emissions vehicles.
- 2. Design, manage, fund and operate programs, services and infrastructure to reduce greenhouse gas emissions in keeping with the principles outlined in Objective 6.1.

3. Strategically acquire protected areas that contribute to climate change mitigation.



Implementation Measures

To implement the Regional Growth Strategy, tThe Capital Regional District Board, working in partnership with its memberlocal municipalities, the Province, the Federal Government and others, will undertake the following implementation measures to realize the vision, objectives and policies of the Regional Growth Strategy:

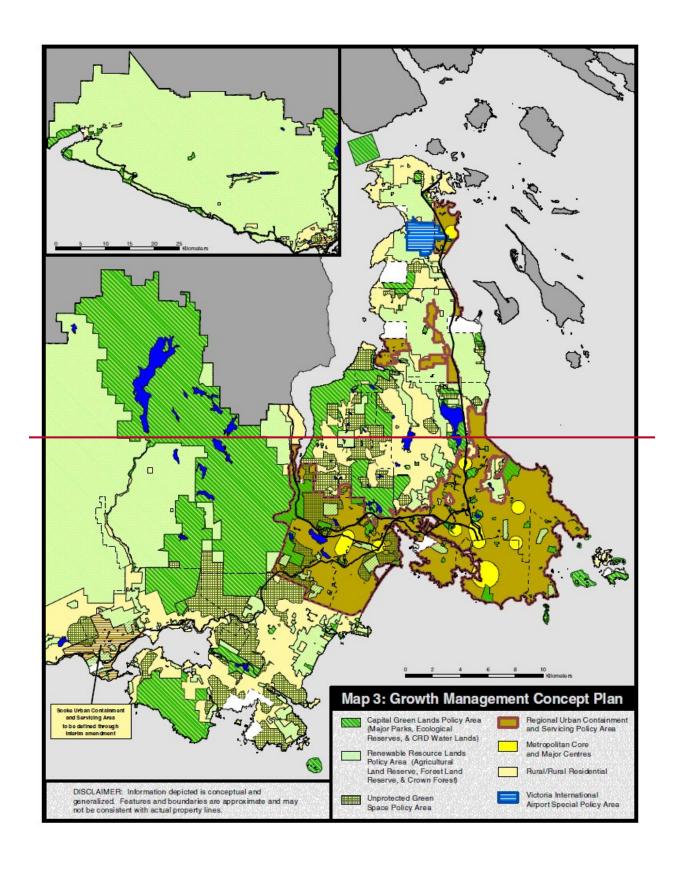
- I-1a. Maintain a collaborative, agreement-seeking regional strategic planning program directed to work towards achievement of the long term objectives of the Regional Growth Strategy.
- I-1b. Prepare an annual report on implementation and progress toward the goals and objectives of the Regional Growth Strategy.
- I-161b. At least once every five years, consider whether the Regional Growth Strategy should be reviewed for possible revision and amendment.
- I 2. Prepare and adopt, within two years of the adoption of the Regional Growth Strategy, a Master Implementation Agreement that gives effect to key Regional Growth Strategy actions and establishes procedures for its maintenance, amendment, and periodic update. The agreement will also address such matters as the CRDs role in coordinating implementation of the Regional Growth Strategy including public investments, equitable approaches to financing regional growth and development, agreed criteria for defining regionally significant development initiatives, including the expansion or extension of services beyond the Regional Urban Containment & Servicing boundary, and effective procedures to initiate processes for their inter-jurisdictional review.
- I-32. Establish, within one year of the adoption of the Regional Growth Strategy, a process and program to mMonitor, evaluate and periodically annually report on regional economic, population, social and environmental trends and progress towards achievement of Regional Growth Strategy vision and objectives.
- <u>I-3(a)</u> Prepare a Climate Action Strategy to support the implementation of <u>community-based greenhouse gas reduction initiatives.</u>
- <u>I-3(b)</u> Support local governments and electoral areas through regional capacity building, education and projects that reduce greenhouse gas emissions.
- I-44. Work to reach agreement with local municipalities on Regional Context Statements, within two years of the adoption of the Regional Growth

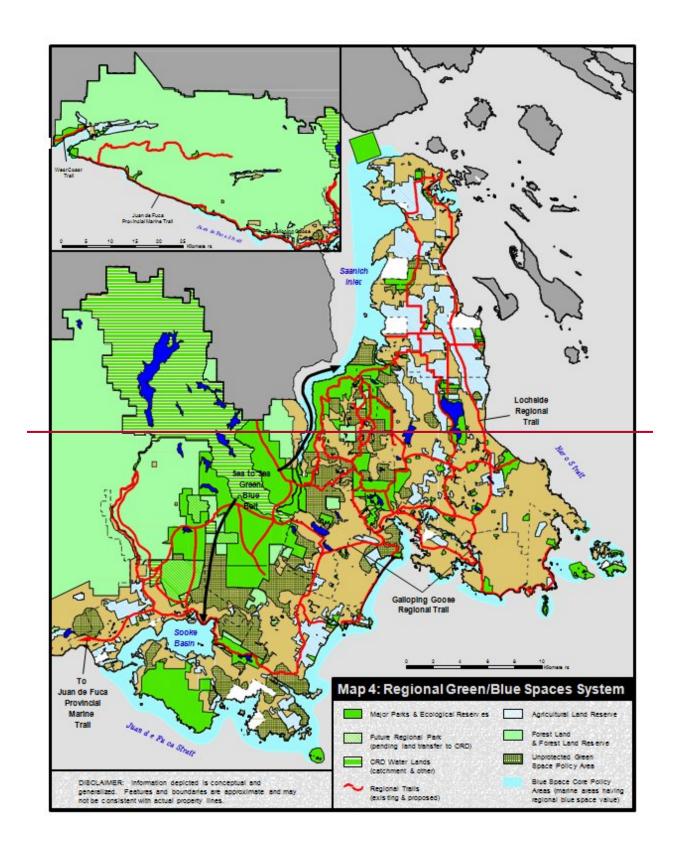
- Strategy_, on Regional Context Statements for each member municipality to adopt within their official community plans Regional Context Statements, adopted within the applicable Official Community Plan, that explain set out how each municipality will implement, or work towards implementing, its commitments under the address Regional Growth Strategy policies.
- I-5. Establish, within one year of the adoption of the Regional Growth Strategy, a Corporate Implementation Strategy including policies, programs and procedures a mechanism to ensure that the vision, goals and objectives of the Regional Growth Strategy cascade to that permit the Capital Regional District to demonstrate that all its plans, bylaws, services, and spending are consistent with the adopted Regional Growth Strategy as required by legislation.
- I-6. Undertake an interim update of the Regional Growth Strategy, within three years of its adoption, to define the Regional Urban Containment and Servicing Policy Area in the District of Sooke, and incorporate revisions that arise from the Regional Transportation Strategy, the Regional Housing Affordability Strategy, and the Regional Economic Development Strategy.

 Coordinate the review and update of regional planning documents to inform future updates to the Regional Growth Strategy.
- I-7. Implement the Regional Growth Strategy without prejudice to any aboriginal rights or title that may currently exist, or be defined further through treaty or other processes. Work to develop partnerships with the nine First Nations Councils in the Capital Region that ultimately will lead to their joining in the Regional Growth Strategy as full partners. The Board will do this with the full recognition that Capital Region First Nations have asserted within their traditional territories, aboriginal rights and title and treaty rights currently undergoing formal definition through the modern treaty and other processes. The Board recognizes that First Nations Councils are neighbouring governments in the Capital Region, with a shared interest in managing long term development to enhance regional quality of life. The Board further recognizes that implementation of the Regional Growth Strategy will proceed without prejudice to any aboriginal rights or title that may currently exist, or be defined further through treaty or other processes.
- I-8. Coordinate with the Cowichan Valley Regional District and the Islands Trust to ensure that long term planning and development policies and initiatives in those jurisdictions are compatible with the vision and objectives of the Capital Region's Regional Growth Strategy.

I-9. The Capital Regional District will work with the Province, agencies such as the Vancouver Island Health Authority and BC Transity, and the federal government to coordinate implementation of the Regional Growth Strategy while respecting the authority of each jurisdiction.







TABLEI

Population, Dwelling Unit and Employment Forecast

		Dwelling:		Population		Employment ²	
looks dississ	Duralling Trees	1996 (Adjusted	2026	1996 (Adjusted	2026	1996 (Adjusted	2026
Jurisdiction Central Saanich	Dwelling Type ¹ TOTAL	(Census) 5,660	(Forecast) 7,200	Census) 15,160	(Forecast)	Census) 5,680	(Forecas
Certa di Giadricii	Single-family detached/Duplex	4,520	5,200	13,100	.,,,,,,	3,000	,,,,,,,,
	Other ground-oriented	540	600				
	Apartments	600	1,400				
North Saanich	TOTAL	4,070	5,100	10,770	13,000	3,000	4,300
	Single-family detached/Duplex	3,920	4,800				
	Other ground-oriented	140	200				
Sidney	Apartments TOTAL	20 5,200	30 8,400	11,080	15,600	5,730	7,500
sidiley	Single-family detached/Duplex	3,090	3,400	11,000	15,000	3,730	7,500
	Other ground-oriented	600	1,600				
	Apartments	1,510	3,400				
Cannick Banisanta Subtatal	TOTAL	14.030	20.400	37.010	44 300	14410	10.700
Saanich Peninsula Subtotal Esquimalt	TOTAL	7,640	20,600 10,700	37,010 16,890	46,300 21,100	14,410	19,700 13,500
Esquimat	Single-family detached/Duplex	3,600	3.800	10,070	21,100	11,040	13,300
	Other ground-oriented	600	1,100				
	Apartments	3,450	008,2				
Oak Bay	TOTAL	8,010	8,600	18,490	19,100	5,520	5,800
-	Single-family detached/Duplex	5,730	6,300		_		
	Other ground-oriented	110	140				
	Apartments	2,160	2,200				
Saanich	TOTAL	41,310	51,500	105,460	119,300	33,490	41,200
	Single-family detached/Duplex	30,760	31,500				
	Other ground-oriented Apartments	3,270 7,280	6,500 13,500				
Victoria	TOTAL	39,920	47,500	76,830	84,700	76,920	86,000
Victoria	Single-family detached/Duplex	12.190	12,400	70,030	04,700	70,720	00,000
	Other ground-oriented	2.080	5,600				
	Apartments	25,650	29,400				
Core Municipalities Subtotal	TOTAL	96,890	118,200	217,670	244,300	126,970	146,500
Colwood	TOTAL	4,870	12,800	14,410	30,200	2,630	7,400
	Single-family detached/Duplex Other ground-oriented	4,370 250	7,200 2,200				
	Apartments	260	3,400				
Highlands	TOTAL	510	800	1,480	2,200	90	220
	Single-family detached/Duplex	490	800	,	,		
	Other ground-oriented	20	20				
	Apartments	0	0				
Langford	TOTAL	6,690	17,800	18,240	42,100	4,980	14,500
	Single-family detached/Duplex	5,650	9,500				
	Other ground-oriented	680	4,400				
Metchosin	Apartments TOTAL	360 1,590	3,800 2,000	4,900	5,300	960	1,100
rictciosin	Single-family detached/Duplex	1,540	1,900	4,900	3,300	900	1,100
	Other ground-oriented	40	50				
	Apartments	10	30				
Sooke	TOTAL	3,210	6,100	8,770	15,500	1,760	3,500
	Single-family detached/Duplex ²	2,600	5,500		_		-
	Other ground-oriented ²	380	380				
	Apartments ²	230	230				
View Royal	TOTAL	2,680	4,700	6,700	10,700	3,240	5,300
	Single-family detached/Duplex	1,770	2,100				
	Other ground-oriented	620 290	1,200				
Juan de Fuca Electoral Area	Apartments TOTAL	1,680	1,400 2,500	4,140	6,500	400	800
juini de l'uca Electoral Area	Single-family detached/Duplex	1,560	2,400	4,140	0,500	400	000
	Other ground-oriented	1,300	120				
	Apartments	0	0				
Western Communities Subtotal	TOTAL	21,230	46,600	58,650	112,500	14,060	32,800
Indian Reserves ⁴ Subtotal	TOTAL	1,900	2,100	4,630	4,900	410	800
GRAND TOTAL	TOTAL	134,940	187,500	317,960	407,900	155,850	199,900
GRAND TOTAL			97,700	317,700	407,700	133,030	. , , , , , , , , , , , , , , , , , , ,
	Single-family detached/Duplex Other ground-oriented						
	Apartment:	10,400 41,920	25,300 64,600				
		41 7 / 11	04 000				

<sup>Other ground-oriented dwelling units includes row houses, other single-attached houses, and moveable dwellings/mobile homes.

Employment refers to positions filled by the employed labour force, full-time or part-time, and not positions available.

The dwelling forecast and mix of dwelling units for 2026 for Sooke will be revised as part of the interim update of the Regional Growth Strategy.

The nine local First Nations are not currently partners in the Capital Region's Growth Strategy. The population and employment forecast on Indian Reserves is for information only and for use in populating the Regional Transportation Model.</sup>

TABLE 2

Metropolitan Core and Major Centre Performance Guidelines

Guideline	Metro Core = Central Area	Metro Core = Secondary Area	Major Centres	
Dimensions	1000 metre radius (20 minute walk) from the intersection of Douglas Street and View Street.	Area bounded by: South – Simcoe/ Ontario/ May Streets; East – Linden/ Chambers Streets; North – Bay Street; West – Bay/ Catherine Streets.	Approximately 500 metre radius (10 minute walk) from central point. Note: The Langford and Upper Douglas St. Centres are equal to two adjacent centres in dimensions.	
Area (hectares)	276 ha.	269 ha.	75 – 80 ha.	
Average Gross Density (dwelling units/ hectare)	100 – 120 units/ha.	60 – 90 units/ha.	80 – 100 units/ha.	
Function/Mix of Uses	Complex mix of residential and employ-ment uses serving a largely regional market. Dwelling mix predominately is apartments with	Mixed use area dominated by residential uses, of which approximately half are apartments and the balance other ground	Mix of residential and employment uses serving primarily a sub-regional market. Dwelling mix is dominated by apartments with the remainder other	
	townhouses and other attached ground oriented units making up a small proportion of the total.	oriented units, and single detached and duplex houses.	ground oriented units, and single detached and duplex units.	
Transportation	Primary regional public transit exchange with strong express bus connections to major centres and regional points of entry.	Excellent local transit connections to express routes and, excellent pedestrian cycling facilities.	Direct centre to centre express bus service. Excellent pedestrian, cycling and local transit connections.	
	"Fare-less square" free transit service during business day.			
	Excellent pedestrian cycling facilities.	\		
Public Open Space Target up to 10% publicly accessible open space comprised of parks, public squares, playgrounds, and enhanced streetscapes.		Target up to 10% publicly accessible open space comprised of parks, public squares, playgrounds, and enhanced streetscapes.	Target up to 10% publicly accessible open space comprised of parks, public squares, playgrounds, and enhanced streetscapes.	

Priority Area	Strategic	Targets	
1) Managing and Balancing Growth	InitiativeObjective 1.1 Keep Urban Settlement Compact 1.2 Protect the Integrity of Rural Communities	 By 2011, increase the designated supply of detached and ground access housing within the Urban Containment and Servicing Area in Victoria, Esquimalt, Saanich and Oak Bay, by 5% over designated capacities at the dated of adoption of the Regional Growth Strategy. Accommodate a minimum of 15% of the region's cumulative new dwelling units within the City of Victoria to 2026 following adoption of the RGS (30% of the region's total dwelling stock was located within the City of Victoria in 1996). Locate 30% of new growth (dwelling units) in walkable, bikeable, transit serviced communities that provide a variety of housing types and tenures close to places of work, shopping, learning, recreation, parks and green space. Accommodate a minimum of 90%95% of the region's cumulative new dwelling units within the Regional Urban Containment and Servicing Policy Area to 2026 following adoption of the RGS (Just under 90% of the region's total dwelling stock was located within the Regional Urban Containment and Servicing Area in 1996). By 20262038, do not exceed the subdivision and density limits in designated Official Community Plans development capacity limits determined at 	
2) Environment and Resources	2.1 Protect Regional Green and Blue Space	the date of adoption of the RGS in rural and rural residential areas. • By 2011, achieve protection of a minimum of Acquire 100% of the proposed Sea to Sea Green/Blue Beltsea-to-sea green/blue belt (approximately 75% was protected as of March 01). • By 2016, cComplete a minimum of 100% of the Regional Trail Network (approximately 46% was	
	2.2 Manage Natural Resources and the Environment Sustainably	 Targets for physical and environmental services to be established through a best management practices implementation agreement, within two years of adoption of the RGS. Identify long-term capital plans for Capital Regional District utilities and major infrastructure improvements necessary to address the impacts of climate change and natural hazards. 	

Priority Area	Strategic	Targets
	Initiative Objective	
		Targets for air quality to be established in part through the Regional Transportation Strategy within two years of the adoption of the RGS, and
		through the RGS monitoring program.
3) Housing and	3.1 Build Complete	Municipal targets to be established through
Community	Communities	desired development guidelines for individual
		Official Community Plans through Regional
		Context Statements, within two years of the
		adoption of the RGS.
	3.2 Improve Housing	•Targets to be established in the Regional Housing
	Affordability	Affordability Strategy. Increase the supply of more
		affordable housing.
		Reduce the number of people in core housing
		need.
		• Reduce the number of people who are homeless. 3
4) Transportation	4.1 Increase	Achieve a transportation system that sees 42% of
	Transportation	all trips made by walking, cycling, transit. Mode
	Choice	Share Targets for PM Peak Period Trips:
		1) By 2026, achieve a minimum PM peak period
		region–wide transit mode share of 10% (4.6% in 1996);
		2) By 2026, achieve a minimum PM peak period
		mode share by non-auto modes of 40% for trips
		to, from and within the Metropolitan Core (31%
		for trips by non–auto modes to/from the Victoria
		Central Business District, a proxy of the Metropolitan Core, in 1996);
		3) Mode Share Targets for Journey-to-Work Trips:
		4) By 2026, achieve a minimum region—wide transit
		mode share of 15% for journey—to—work trips
		(9.9% in 1996);
		5) By 2026, achieve a minimum cycling mode share
		of 10% within the Victoria Census Metropolitan
		Area for journey-to-work trips (4.9% in 1996); and
		15% for journey-to-work trips for residents of the
		combined areas of the City of Victoria, Oak Bay,
		Esquimalt, and urban Saanich (6.2% in 1996)
		6) Mode Share Targets for Annual Travel:
		Other transportation targets to be established through the Paginant Transportation Strategy
		through the Regional Transportation Strategy
		within two years of the adoption of the RGS.

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³ Numeric targets will be identified in an updated Regional Housing Affordability Strategy. At the time of writing, the targets in the approved Regional Housing Affordability Strategy are inconsistent with the legislated timeline of the Regional Growth Strategy.

	Priority Area	Strategic InitiativeObjective	Targets
5)	Economic Development	5.1 Strengthen the Regional Economy	 Achieve a jobs/population ratio of: 0.60 in Core Area 0.53 in Saanich Peninsula 0.36 in West Shore Accommodate a minimum of 20% of the region's cumulative employment growth within the City of Victoria to 2026 following adoption of the Regional Growth Strategy (approximately 49% of the region's total employment was located in the City of Victoria in 1996). By 2026, achieve a minimum jobs/population ratio in the urban Western Communities of 0.35 (0.27 in 1996). Other economic targets to be established through the Regional Economic Development Strategy within two years of the adoption of the RGS.
<u>6)</u>	Reduce Greenhouse Gas Emissions	6.1 Significantly reduce community- based greenhouse gas emissions	Reduce community greenhouse gas emissions by 33% (from 2007 levels) by 2020, and by 61% by 2038.

A P P E N D I X A - The Framework for Our Future Regional Vision

On July 15, 1998 the CRD Board resolved to adopt the Framework For Our Future Agreement to guide the development of a regional growth strategy for the Capital Region. The Framework Agreement outlines a vision for the region a generation into the future, derived from the visions and key goals of local official community plans and the Regional Green/Blue Spaces Strategy. It describes a region:

Where modest growth and economic diversification occur while we continue to maintain and enhance our natural environment, our agricultural landscapes, our arts and culture and our established neighbourhoods and communities.

The core municipalities experience infill and modest population increases, with the bulk of new residential growth occurring in the Western Community municipalities of Colwood and Langford, some in a limited number of new neighbourhoods. The Saanich Peninsula retains its rural and small town character as do Sooke, Metchosin and the Highlands.

While the Metropolitan Core remains the dominant cultural and business hub of the region, economic expansion occurs in employment centres in Colwood and Langford. Limited employment expansion occurs in the vicinity of Victoria International Airport. Transit, commuter cycling, and walking are common alternatives to travel by private automobile.

A regional green/blue spaces system protects and maintains the full range and diversity of the natural environment that surrounds us, including significant green spaces, the marine environment, wetlands, fish and wildlife habitat, unique ecosystems, and the remnant ecosystems that flourished here before the time of Captain Cook. Natural systems that have suffered damage have been restored where possible. By 2026, stable and durable physical limits contain ongoing change to urban communities and rural settlements in the Capital Region.

More specifically, for The Western Communities:

Colwood will become a more urban community while retaining its
 exceptional heritage resources and natural areas. Colwood Corners is
 transformed into an attractive, welcoming town centre. Royal Bay,
 Olympic View and Colwood Corners have expanded as complete
 communities. Hatley Park Estate is the home of Royal Roads University
 and features extensive public open space.

- The District of Langford has a cohesive town centre with pedestrian areas, commercial districts, and convenient vehicle access, providing a central community focus and an enhanced regional role. An open space system made up of treed areas, lakes and streams links and defines neighbourhoods.
- View Royal will have a series of economic centres providing expanded retail, professional financial and convenience services. Single family detached housing will remain the predominant housing form with some provision made for other types of housing. A network of foot and cycle paths will provide neighbourhoods with access to shopping, recreation and natural open space. Natural amenities associated with shorelines, streams, estuaries, hillsides and forested areas will be protected.
- The Highlands will continue to preserve large areas of natural green space protecting elements of the regional ecosystem and providing outdoor recreational opportunities for CRD residents and visitors. Lands retained in a natural state preserve diversity of plant and animal life. Development remains primarily residential on rural acreages or large lots, with no role as an area for urban development.
- The Langford Electoral Area, as with the Highlands, remains very much the same as in 1996 – with large areas of greenspace and rural residential development on large lots or rural acreages.⁴
- Metchosin is a community of rural character with a choice of rural lifestyle options. Agriculture has diversified with a great range of specialty products and organic crops grown. Natural areas, sensitive ecosystems and biodiversity are preserved, and there is a system of local and regional parks and natural open spaces linked with multi-use trails, along with improved access to shoreline areas. Metchosin village is the primary commercial centre with some room for limited expansion.
- Sooke, located on the Sooke Harbour and Basin, will encourage more population and commercial development within its Urban Containment Boundary providing an enhanced centre for the surrounding coastal communities of Saseenos, East Sooke, Otter Point, and Shirley. These neighbouring areas will continue to have strong rural character with a choice of rural lifestyle options. The Sooke Electoral Area contains significant provincial, regional and locally controlled parks and trail systems as well as ecological reserves. It will continue to preserve large areas of forest and natural green space for outdoor recreational opportunities for residents and visitors to the Capital Region

⁴-The Framework For Our Future Vision was adopted prior to the incorporation of the District of Sooke and the formation of the Juan de Fuca Electoral Area.

The Core:

- Esquimalt exhibits a more sustainable model of urban development where the quality of the natural and built environment passed on to the next generation is healthier than at present. The Wardroom/Hospital DND site has clusters of low and medium density multiple family housing surrounded by green space. Macaulay Point/Work Point is a complete community that is pedestrian oriented, socially diverse, with a mix of uses and services and park space, treed areas, and continuous waterfront access. It is Esquimalt's intention to strengthen its commercial/retail sector to service the expanding needs of the community as a result of population increases which will result from the adoption of the Regional Growth Strategy and to market our central location to businesses and high tech industries.
- Saanich remains a series of community focused neighbourhoods, within
 an urban containment boundary that clearly separates the urban area
 from the rural portion of the municipality. Rural Saanich forms part of the
 peninsula farm lands. Population increases are managed within the
 context of the local area planning process, where land use, density and
 development policies encourage diversity of lifestyle, housing, economic
 and cultural opportunities.
- In Victoria, compact communities, with a diverse mix of population and housing, exist within walking distance of facilities and services. Victoria encourages home based business and local neighbourhood services; reduced trips to and from work; live/work accommodation; and, urban village and main street upper storey accommodation. Downtown Victoria is a compact, walkable neighbourhood and the cultural and commercial heart of the city and region. Overall traffic movement in Victoria is balanced with the needs of pedestrians and cyclists.
- Oak Bay continues to be a green, landscaped, quiet residential community with a mix of housing types and neighbourhood commercial centres with a special emphasis on heritage preservation. Oak Bay village is a strong shopping area and the historical, cultural, community and business core of the municipality. Public access to waterfront amenities including clean safe beaches is maximized.

The Peninsula:

Situated at the northerly tip of the Saanich Peninsula approximately 27
kilometers north of downtown Victoria, the District of North Saanich is a
collection of coastal focused neighbourhoods which surround agricultural
lands. The community's long-term development plans are based on the

- desire of residents to retain rural character and safeguard environmental qualities. External demands for housing growth are not accommodated. The District's policies reflect a strong commitment to preserve the agricultural land base and agricultural activities in the municipality.
- Sidney remains the commercial centre for the north Peninsula and the
 economic competitiveness of Sidney is maintained and enhanced.
 Commercial/industrial lands are available and there are growing
 knowledge-based industries. Orientation between the town and the
 ocean is strong, including enhanced ocean—side amenities.
- Central Saanich provides agricultural land, light industrial land, residential areas with rural and suburban character, and small commercial centres.
 Slow and managed residential growth is accepted outside of rural and agricultural areas. High quality knowledge—based and light industrial business and industrial growth are accepted in the Keating Industrial area.

A P P E N D I X B-A - The Framework For Our Future Guiding Principles

On July 15, 1998 the Capital Regional District Board resolved to adopt the Framework For Our Future Agreement to guide the development of a regional growth strategy for the Capital Region. The Framework Agreement outlines provided general guiding principles for the preparation of the Regional Growth Strategy. Over 15 years later, in 2016, this framework endures as the foundation of the Regional Growth Strategy (2003).

1. The Capital Region's Growth Management Strategy will beis based on the following four fundamental principles of:

Sustainability: actions to meet our needs today do not compromise the ability of future generations to meet their needs, and ensure the ongoing healthy functioning of the natural systems that sustain life.

Appropriateness: actions are appropriate to the aspirations and local conditions of the Capital Region, and do not simply reflect the uncritical application of ideas developed for other places and situations.

Continuity: the strategy will build on work that has already been undertaken by the Capital Regional District and its member municipalities, and will consider the thoughts and ideas contributed by individual residents and community associations.

Cooperation, Collaboration and Coordination: the Capital Regional District, member local municipalities, provincial ministries and agencies, and regional residents will work together to develop and implement the strategy. First Nations, the Islands Trust, and the Cowichan Valley Regional District are neighbouring governments and will be invited to participate. These four principles will underlie all RGS alternatives developed for consideration and review.

- 2. In developing alternative approaches to our priorities, we will favour solutions that aim to achieve the regional vision and support the values of:
- 1. Personal safety and security;
- 2. Efficient and effective local and regional government;
- 3. High quality natural and built environment;
- 4. Rural character and agriculture;
- 5. Community stability; and,
- 6. Community and regional character and diversity.

- 3.2. In addition, the development and evaluation of alternative solutions will pay due regard to the following 14 provincial goals set out in the *Local Government Act*:
 - 1. Avoid urban sprawl;
 - 2. Minimize automobile use and encourage walking, cycling and efficient public transit;
 - 3. Move goods and people efficiently, making effective use of transportation and utility corridors;
 - 4. Protect environmentally sensitive areas;
 - 5. Maintain a secure and productive resource base, including the agricultural land and the forest land reserves;
 - 6. Encourage economic development that supports the unique character of communities;
 - 7. Reduce and prevent air, land and water pollution;
 - 8. Ensure adequate, affordable and appropriate housing;
 - 9. Ensure adequate inventories of suitable land and resources for future settlement;
 - 10. Protect the quality and quantity of ground and surface water;
 - 11. Minimize the risks to settlement associated with natural hazards;
 - 12. Preserve, create and link urban and rural open space including parks and recreation areas;
 - 13. <u>Plan for energy supply and Ppromote efficient use,</u> conservation and alternative sources of energy; and,
 - 14. Ensure good stewardship of land, sites and structures with cultural heritage value.

A P P E N D I X CB - The Regional Green/Blue Spaces Vision

The Green/Blue Spaces Strategy sets out a comprehensive, long—term strategy for maintaining, conserving, rehabilitating and restoring green/blue spaces on public and private lands in the region, including areas with ecological, aesthetic, renewable resource, outdoor recreation and greenways values. The Board adopted the Green/Blue Spaces vision on November 26, 1997 as a guide for the preparation of the regional growth strategy. This vision — Our Essential Nature — forms part of the Framework For Our Future Agreement adopted by the Board on July 15, 1998 to guide the development of the regional growth strategy.

There are times when we just want to roam the Gowlland Range and listen to the sound of air stirred up by eagles' wings. Or stroll the Swan Lake boardwalk and watch a family of proud ducklings parade past our feet.

Then there are days when splashing about with our children in the cool, clean waters of Thetis Lake is the only thing worth doing. Or maybe it's kicking up the warm, soft sand of Willows Beach.

Perhaps it's walking along the Colquitz Creek that makes our world come alive. Or taking a second, reflective look at a rare old Douglas—fir on the grounds of Royal Roads.

Whether it is the pastoral splendour of the Saanich Peninsula Farmlands, or the stark and wild beauty of the Juan de Fuca coastline, our ability to appreciate nature begins with whatever captivates our senses. It then expands to values we feel deeply but rarely capture in words.

All of us who live in the Capital Regional District cherish the natural environment that is so essential to our quality of life, and we are determined that it never be compromised.

So although we already enjoy a diverse network of protected areas that stretches from the southern Gulf Islands to Port Renfrew, we cannot be complacent. As the region's population continues to grow, we must ensure that the stewardship of the natural environment remains integral to all forms of urban, suburban and rural development.

But we don't protect nature just so we can hike, relax and contemplate. We must also safeguard endangered species and sensitive ecosystems such as Garry Oak meadows and stands of old growth Douglas—fir. And we need to give Pacific salmon a fighting chance to return to urban streams.

To that end we envision the development of a regional green/blue space system that will protect and maintain the full range and diversity of the natural environment that surrounds us, including significant green spaces, the marine environment, wetlands, fish and wildlife habitat, and unique ecosystems.

We are also committed to protecting and maintaining the last remnants of ecosystems that flourished here before the time of Captain Cook, and to restore natural systems we have altered.

This is neither a park plan nor a policy document, but a vision of cooperative stewardship that integrates the contributions of citizens, landowners, businesses, communities, and all levels of government. It is a vision of sustaining the essential nature of our region, of continually creating and protecting a livable and healthy community – and passing on that legacy to future generations.

The objectives of the Regional Green/Blue Spaces Strategy are to:

- Conserve rare, threatened or endangered ecosystems and species in the Capital Regional District;
- Maintain biological diversity by protecting and enhancing a variety of habitats;
- Conserve ecologically valuable areas in large, diverse, contiguous units and connect them with greenways;
- Maintain the character and diversity of green/blue spaces in the Capital Regional District;
- Enhance and restore areas that could have green/blue space values;
- Develop a comprehensive set of priorities for the conservation of green/blue spaces in the Capital Regional District;
- Educate people about the value of protecting green/blue spaces in the Capital Regional District; and,
- Foster partnerships for the conservation and stewardship of green/blue spaces.

APPENDIX D-C-Glossary

Attached housing Any form of housing where more than two individual dwellings are structurally attached including townhouses, apartments regardless of tenure, stacked townhouses and the like.

Benchmark A statement or value of a level of performance widely considered to be acceptable or 'best in class', used for comparison purposes with actual performance results (determined by initial baseline data and indicators used to monitor performance); may be the same value as, or higher or lower than targets (see definition below).

<u>Climate Change</u> A change of climate which is attributed directly or indirectly to human activity.⁵.

Complete Community Multiple—use urban community that contains within its boundaries the full range of facilities and activities necessary to meet typical household needs for employment, shopping, personal services, recreation, housing, education and other goods and services. Complete communities typically are defined by what they are not, that is, single-use residential areas that serve a largely dormitory function to a larger centre, with few local opportunities to meet the broad range of household needs described.

Core Municipalities The Capital Region sub–region that includes the municipalities of Victoria, Esquimalt, Oak Bay, and Saanich and View Royal.

Core green/blue space Core green space areas contain the major examples of the Capital Region's historic land—based ecosystems and the majority of areas identified in the Conservation Data Centre's Sensitive Ecosystem Inventory, including existing parks (e.g., national parks, provincial parks and ecological reserves, regional parks and municipal nature parks); unprotected green space (e.g., areas with green space value which are not in existing parks); and Capital Regional District Water lands. Core blue space areas are marine environments with high ecological, recreational, and/or scenic value.

Density A measure of the intensity of occupancy and use of the land, generally described in terms of persons per hectare, or dwelling units per hectare, or a ratio of the built floor area of a structure to the area of the lot it occupies.

Framework For Our Future Agreement An agreement approved by the Capital Regional District Board on July 15, 1998 that set out the scope, overall vision,

⁵ Based on the United Nations Framework Convention on Climate Change definition.

priority areas and guiding principles for the preparation of the Regional Growth Strategy.

Greenhouse Gas (GHG) Gases in the earth's atmosphere that absorb and re-emit infrared radiation. These gases occur through both natural and human-influenced processes. GHG emitted through human activities include carbon dioxide (CO_2), nitrous oxide (N_2O), methane (CH_4), hydrofluorocarbons (HFCs), perfluorocarbons (PFCs), and sulphur hexafluoride (SF_6).

Greenways Corridors that link areas of greenspace to provide wildlife habitat and recreational opportunities. Greenways include trails in some areas and no public access in other areas. Greenways can include both public holdings and private working landscapes.

Ground oriented housing Includes all dwelling units that have individual and direct access to the ground. Includes single–family (detached) dwellings, semi–detached (duplex) dwellings, and other ground–oriented housing town-houses, linked dwellings, and the like.

Growth management Implementation of government regulations that control the type, location, quality, scale, rate, sequence or timing of development. More generally, the whole range of policies designed to control, guide or mitigate the effects of growth. By attempting to guide growth rather than react to its effects, communities engaged in growth management assume a proactive stance in ensuring that the very qualities that attract growth are not destroyed for existing residents and future generations.

High capacity transit A transit service operating in an exclusive corridor carrying from 15,000 to 20,000 riders per hour in the peak hour, peak direction. High capacity transit service can be provided with many different vehicle types.

Housing affordability Generally describes a condition in which housing costs consume no more than 30% of gross household income (unless by choice); including taxes and insurance (for owners) and utilities (for owners and renters). Applies to both market and non-market (subsidized) dwellings.

Implementation Agreement Under section 868 of the Local Government Act, an agreement respecting the coordination of activities related to implementation of a regional growth strategy.

Indicator Usually, a measurable characteristic or relationship, used to measure progress toward a goal, a trend (if in a series), or to compare one place/program/result with another. An indicator is a proxy that can be used to represent all aspects of a subject.

Infrastructure The physical capital and associated services considered basic and necessary to the functioning of an urban area. These include such things as: sanitary sewers, treatment plants, and water pipelines and distribution/collection systems; roads, signals, sidewalks and other components of the transportation system including transit vehicles, ferries and airports; solid waste management facilities including transfer stations and landfills; and, energy supply and distribution systems including hydroelectric and natural gas transmission and distribution systems. More generally, infrastructure can refer to other tangible public and private assets necessary to support the development of a modern urban settlement, such as hospitals, schools and recreation facilities. In some cases, preserved green space and natural areas including forests, wetlands, and stream corridors have been described as a "green infrastructure", essential to the vitality of healthy human communities.

Metropolitan Victoria or Victoria Metropolitan Area (VMA) That portion of the Capital Region from, Otter Point in the west to Swartz Bay in the north, defined by Statistics Canada as the Victoria Census Metropolitan Area.

Mixed—use Land use regulations that permit a variety of different uses and activities either on one legal parcel or within one defined land use zone. The classic example of a mixed use district is a historical downtown core that contains a wide range of residential, business, service, institutional, cultural, recreational and industrial uses within a relatively small area; in many cases, a wide range of different uses within individual buildings or on single sites.

Non–Ground Oriented Housing Dwellings that access the ground via shared corridors (typically apartments regardless of tenure) and not through individual direct access to the ground.

Official Community Plan (OCP) Under Section <u>471876</u> of the *Local Government Act*, a general statement of the broad objectives and policies of the local government respecting the form and character of existing and proposed land use and servicing requirements in the area covered by the plan.

Peninsula The sub–region of the Capital Regional District including the municipalities of Central Saanich, Sidney, and North Saanich.

PM Peak Period Refers to the nominal duration for defining the amount of travel or transportation impacts for the afternoon/evening travel period. The Capital Region, the PM Peak Period runs between 4 P.M. to 5 P.M. for a normal weekday, Monday to Friday. Information developed for the Regional Growth Strategy actually covers the period from 3 P.M. to 6 P.M. From this data, a nominal peak hour was developed that reflected the average travel trends for the region.

Regional Context Statement Under Section <u>446</u>866 of the *Local Government Act*, a statement, accepted by the regional district board, included in a municipal official community plan within two years of the adoption of the Regional Growth Strategy, that explains the relationship between the official community plan and the Regional Growth Strategy.

Regional Growth Strategy (RGS) Under Part <u>1325</u> of the *Local Government Act*, a regional agreement (including a vision, goals, policies and actions) that commits affected municipalities and regional districts to a course of action to meet common social, economic and environmental objectives. It is initiated and adopted by a regional district and referred to all affected local governments for acceptance.

Regional Green/Blue Spaces Strategy (GBSS) A joint initiative of the Provincial Capital Commission and the Capital Regional District, the GBSS sets out a comprehensive, long term strategy for maintaining, conserving, rehabilitating and restoring green/blue spaces on public and private lands in the Capital Region. Included are areas with ecological, aesthetic, renewable resource, outdoor recreation and greenways values. The Capital Regional District Board adopted the GBSS as a guide for the preparation of the regional growth strategy on November 26, 1997.

Regional Multi-Modal Network The interconnected transportation corridors defined in the Regional Transportation Plan. The multi-modal network provides for connectivity across modes (walking, cycling, transit and driving) and describes the backbone of the region's transportation system. The corridors that comprise the network are prioritized based on expected demand for two or more transportation modes.

Sea to Sea Green/Blue Belt A band of watersheds running between Saanich Inlet and Sooke Basin that is currently or proposed for protection by the Regional Green/Blue Spaces Strategy, including major parks and Capital Regional District Water lands, delineated on Map 4.

Sensitive ecosystems Lands defined as sensitive in the Sensitive Ecosystem Inventory and subsequently identified as core green space areas in the Regional Green/Blue Spaces Strategy.

Target A desired level of performance set for a specific situation in a plan or program.

Urban containment and servicing area The area contained within a regulatory boundary (an urban containment boundary) marking the limit between a defined urban growth and servicing area and other areas such as rural and resource areas, where urban growth is discouraged.

Walkable In urban design, a community is walkable when it is scaled, dimensioned and provided with facilities and a mix of uses and activities that make walking an easy, convenient way to get around. A general rule of thumb is that most people will not walk much more than 10 to 15 minutes to shop or reach services such as libraries and schools. To meet this standard, a walkable community would have a shopping and service centre no more than 400–600 metres from most residences, with a sidewalk and street environment scaled to be interesting and inviting to people on foot.

Western Communities West Shore The sub—region of the Capital Regional District that includes the municipalities of View Royal, Colwood, Langford, Metchosin, Highlands, Sooke, and the Juan de Fuca Electoral Area.